

This survey about transparency and GrantCraft use was sent to GrantCraft email subscribers in July 2013 and received 732 responses. Summaries of answers are included first, and open ended answers follow.



### 1. Tell us about yourself. Please select the choice that best describes your role:

		Response Percent	Response Count
I am a board member at a grantmaking organization		6.6%	48
<b>I am an executive at a grantmaking organization</b>		<b>24.6%</b>	<b>179</b>
I am a program officer at a grantmaking organization		19.1%	139
I am a representative of a grantseeking organization		21.9%	160
I am a representative of a philanthropic membership organization		6.9%	50
I am a journalist or other media representative		0.8%	6
I am a researcher or professor		5.8%	42
I am a student		1.0%	7
I am an independent consultant		17.3%	126
None of the above, specify below:	See open ended answers.	9.7%	71
		<b>answered question</b>	<b>729</b>
		<b>skipped question</b>	<b>3</b>

## 2. In what country do you live?

See responses in a summary word cloud, below.

Response  
Count

717

answered question

717

skipped question

15

## 3. How important is it to you that funders move towards greater transparency and openness?

Response  
Percent      Response  
Count

Very important



79.3%

575

Somewhat important



19.9%

144

Not important at all



0.8%

6

answered question

725










skipped question

7








Survey respondents were from 60 countries:



**4. In your experience, what are the benefits of greater transparency and openness by foundations? (Please check all that apply.)**

		Response Percent	Response Count
Strengthens credibility among peers		56.4%	407
Increases public trust		75.3%	544
<b>Improves relationships with grantees and other stakeholders</b>		<b>81.0%</b>	<b>585</b>
Improves learning within foundations		58.0%	419
Reduces duplication of effort in the field		52.1%	376
Facilitates greater collaboration		60.9%	440
Cultivates a community of shared learning and best practices		68.8%	497
Other		9.0%	65
I do not see a significant benefit		1.2%	9
	If Other, please elaborate:		104
	<a href="#">See open ended answers.</a>		
	<b>answered question</b>		<b>722</b>
	<b>skipped question</b>		<b>10</b>

**5. What is the biggest transparency challenge your organization faces? (Please check all that apply.)**

		Response Percent	Response Count
Insufficient staff		36.3%	247
<b>Not enough clarity around practical steps for being transparent</b>		<b>36.4%</b>	<b>248</b>
Resistance from board or senior leaders		23.6%	161
Additional costs		16.9%	115
Not enough clarity around perceived benefits		24.5%	167
Increased vulnerability		28.9%	197
Other (please specify)	 <i>See open ended answers.</i>	22.2%	151
		<b>answered question</b>	<b>681</b>
		<b>skipped question</b>	<b>51</b>

**6. How can GrantCraft better help you address your organization's transparency needs?**

	Response Count
<i>See open ended answers.</i>	336
<b>answered question</b>	<b>336</b>
<b>skipped question</b>	<b>396</b>

**7. On a scale of 1-5, please tell us your interest in the following potential case studies on transparency: (1 = not interested and 5 = extremely interested)**

	1	2	3	4	5	Rating Average	Rating Count
Sharing financial information	10.5% (71)	12.6% (85)	23.8% (161)	<b>27.5%</b> <b>(186)</b>	25.7% (174)	3.45	677
Sharing assessments of foundation program work (e.g., performance assessments and grantee surveys; failures and successes)	1.6% (11)	5.6% (38)	9.2% (63)	34.8% (238)	<b>48.8%</b> <b>(334)</b>	4.24	684
Sharing grantee selection processes	4.2% (29)	6.9% (48)	14.6% (101)	30.6% (212)	<b>43.6%</b> <b>(302)</b>	4.03	692
Sharing internal policies (e.g., codes of conduct, executive compensation, diversity practices etc.)	5.2% (36)	13.7% (95)	22.1% (153)	<b>31.3%</b> <b>(216)</b>	27.6% (191)	3.62	691
Improving dialogue between foundation staff and their boards (e.g., through clear, easy-to-understand appraisals of foundation work)	4.4% (31)	10.2% (72)	24.7% (174)	29.8% (210)	<b>30.8%</b> <b>(217)</b>	3.72	704
Improving dialogue and learning internally at funding organizations	4.3% (30)	8.8% (61)	21.8% (151)	<b>35.4%</b> <b>(246)</b>	29.7% (206)	3.77	694
Improving dialogue and learning between funders and grant seekers	2.4% (17)	2.9% (20)	11.1% (77)	28.9% (201)	<b>54.7%</b> <b>(381)</b>	4.31	696
Other	19.4% (12)	4.8% (3)	9.7% (6)	12.9% (8)	<b>53.2%</b> <b>(33)</b>	3.76	62

If Other, please specify:

46

[See open ended answers.](#)

<b>answered question</b>	<b>715</b>
<b>skipped question</b>	<b>17</b>

**8. On a scale of 1-5, please tell us your interest in learning how to communicate more transparently through the following mediums: (1 = not interested and 5 = extremely interested)**



	1	2	3	4	5	Rating Average	Rating Count
Websites	3.3% (23)	3.9% (27)	12.6% (87)	35.3% (243)	<b>44.8% (308)</b>	4.14	688
Social Media	11.2% (76)	14.6% (99)	21.3% (144)	<b>28.3% (191)</b>	24.6% (166)	3.40	676
Annual Reports	8.8% (60)	15.6% (106)	26.1% (177)	<b>28.5% (193)</b>	20.9% (142)	3.37	678
Videos	14.0% (94)	14.4% (97)	27.1% (182)	<b>27.4% (184)</b>	17.1% (115)	3.19	672
Infographics	9.2% (62)	10.0% (67)	21.9% (147)	<b>31.8% (214)</b>	27.1% (182)	3.58	672
Webinars	10.5% (71)	15.7% (106)	23.3% (157)	<b>30.4% (205)</b>	20.0% (135)	3.34	674
Conferences	10.0% (67)	15.8% (106)	<b>29.1% (195)</b>	27.9% (187)	17.3% (116)	3.27	671
Other	23.3% (14)	8.3% (5)	10.0% (6)	10.0% (6)	<b>48.3% (29)</b>	3.52	60

If Other, please specify: 45

[See open ended answers.](#)

<b>answered question</b>	<b>703</b>
<b>skipped question</b>	<b>29</b>

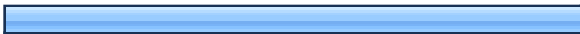













**9. Have you perceived an increased demand for funder transparency over the past five years?**

		Response Percent	Response Count
Yes		74.2%	518
No		25.8%	180
answered question			698
skipped question			34

**10. Do you know a funder engaged in interesting transparency work or internal conversations? Please share with us in the box below so we can be in touch.**



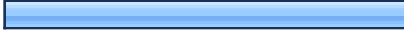
	Response Count
<a href="#">See open ended answers</a>	171
answered question	171
skipped question	561

**11. How would you like to learn more about transparency from GrantCraft? (Please check all that apply.)**

		Response Percent	Response Count
Grantcraft guide PDF		86.6%	599
Blog post		27.2%	188
Case study		65.6%	454
Guided discussion questions		29.6%	205
Podcast		14.0%	97
Video		18.4%	127
Infographic		28.3%	196
Webinar		44.4%	307
Roundtable convening		22.4%	155
Google Hangout		7.1%	49
Tweet chat		3.8%	26
Map		10.4%	72
Data visualization		29.9%	207
Other (please specify)	 See open ended answers	2.5%	17
<b>answered question</b>			<b>692</b>
<b>skipped question</b>			<b>40</b>












**12. Is the Map of the Craft navigation menu on the website a helpful tool for finding information?**

		Response Percent	Response Count
Yes		38.2%	250
No		1.7%	11
I don't know what it is		60.1%	393
answered question			654
skipped question			78

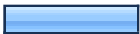






**13. What can we do to help you find content on the site better?**

	Response Count
<a href="#">See open ended answers.</a>	129
answered question	129
skipped question	603



**14. What do you want to be able to do in a new version of the GrantCraft website? (Currently in development; expected roll-out during the summer of 2014.) Please check all that apply:**

		Response Percent	Response Count
Read publications across various program areas		72.7%	453
Read publications about the practice of philanthropy		70.5%	439
<b>Read case studies from funders</b>		<b>78.3%</b>	<b>488</b>
Collaborate with peers		39.5%	246
Share your knowledge		36.1%	225
Comment on content		26.0%	162
Ask questions		47.8%	298
Connect with others		42.5%	265
Other (please specify)	 <i>See open ended answers.</i>	3.9%	24
		<b>answered question</b>	<b>623</b>
		<b>skipped question</b>	<b>109</b>



### 15. How do you use GrantCraft? (Please select at least one.)

		Response Percent	Response Count
When I run into a problem		19.6%	123
When I need to answer a question		38.0%	238
When I am new to a field or role		23.5%	147
<b>When I am thinking about organizational development</b>		<b>44.6%</b>	<b>279</b>
When I need to develop strategy		43.8%	274
When I need to understand how funders work		38.2%	239
Other (please specify)	 <i>See open ended answers.</i>	17.4%	109
		<b>answered question</b>	<b>626</b>
		<b>skipped question</b>	<b>106</b>

### 16. Has GrantCraft built your knowledge?

		Response Percent	Response Count
Yes		86.4%	541
No		13.6%	85
		Comments:	61
		<i>See open ended answers.</i>	
		<b>answered question</b>	<b>626</b>
		<b>skipped question</b>	<b>106</b>

## 17. Do you read our blog?

		Response Percent	Response Count
Yes		22.9%	147
No (Oh really? Check it out!)		77.1%	494
		<b>answered question</b>	<b>641</b>
		<b>skipped question</b>	<b>91</b>

Open ended answers begin on the next page.

**Page 1, Q1. Tell us about yourself. Please select the choice that best describes your role:**

1	i am just a retired officer	Aug 3, 2013 11:04 AM
2	Only employee, in charge of all grantmaking and org. policies concerning such.	Aug 1, 2013 12:28 PM
3	Community Arts Coordinator/Artist	Jul 26, 2013 2:53 PM
4	Government Agency	Jul 24, 2013 3:35 PM
5	I work at a software firm that serves foundations and I do some consulting for high net worth individuals and families on their philanthropy.	Jul 24, 2013 12:01 AM
6	former program officer at a major foundation	Jul 23, 2013 10:17 AM
7	In Grants administration that includes both grantseeking and grantmaking activities	Jul 23, 2013 8:45 AM
8	staff, private operating foundation	Jul 23, 2013 7:46 AM
9	I am a consultant at a charitable foundation	Jul 23, 2013 2:13 AM
10	Government Employee	Jul 22, 2013 8:33 PM
11	Program Asst	Jul 22, 2013 12:52 PM
12	Evaluation manager at grantmaking organization	Jul 22, 2013 12:25 PM
13	I am the Training Manager in the Human Resources Department of a private, non-profit, religious affiliated university, with no operating or capital budget for design and delivery training workshops.	Jul 22, 2013 11:55 AM
14	Former Foundation Program Officer	Jul 22, 2013 11:31 AM
15	I am a program director at a grantmaker institution - government agency.	Jul 22, 2013 11:28 AM
16	Consultant working with nonprofit boards.	Jul 22, 2013 10:41 AM
17	i am retired president of a foundation, and now involved with another as finance chair	Jul 22, 2013 10:18 AM
18	Post Doctoral fellow	Jul 22, 2013 10:12 AM
19	Evaluator at a grantmaking organization	Jul 22, 2013 10:00 AM
20	Am running a school	Jul 22, 2013 6:53 AM
21	Im an executive at a grantseeking organization	Jul 22, 2013 4:37 AM
22	I am a program associate at a grantmaking organization	Jul 19, 2013 11:21 AM
23	County Government Human Services grantmaking organization	Jul 19, 2013 9:36 AM
24	Grants Administration staff at grantmaking organization	Jul 18, 2013 3:58 PM
25	A m a famer	Jul 18, 2013 5:08 AM

**Page 1, Q1. Tell us about yourself. Please select the choice that best describes your role:**

26	I am an independent grant seeker	Jul 17, 2013 9:08 PM
27	I am the Director of Organizing at a non-profit.	Jul 17, 2013 3:57 PM
28	But I also often represent a grantseeking organization	Jul 17, 2013 5:33 AM
29	I am a local government grant maker	Jul 16, 2013 9:53 PM
30	Museum Manager	Jul 16, 2013 6:01 PM
31	past nonprofit president, member of several boards, governance trainer, active volunteer	Jul 16, 2013 5:30 PM
32	Executive Director of a capacity-builder that also gives out stipends and matching grants as part of a capacity building program.	Jul 16, 2013 2:24 PM
33	Professional in municipal government grantmaking organization	Jul 16, 2013 10:25 AM
34	All of the above except, journalist, researcher or student.	Jul 16, 2013 9:14 AM
35	I am a PA at a grantmaking organisation	Jul 16, 2013 6:43 AM
36	15 years as an executive and senior program officer in a grantmaking organisation internationally	Jul 16, 2013 3:45 AM
37	I am adviser to the board of a Dutch family foundation that invests in social enterprises in developing countries.	Jul 16, 2013 3:40 AM
38	Grants Officer at a grantmaking organization	Jul 16, 2013 1:36 AM
39	High School Teacher for Jobs America's Graduates program	Jul 15, 2013 9:42 PM
40	I am a representative of a national body that promotes volunteerism and philanthropy.	Jul 15, 2013 8:08 PM
41	Special Education teacher with local grant award success	Jul 15, 2013 7:47 PM
42	grantwriter	Jul 15, 2013 7:19 PM
43	I am a consultant working with nonprofits to support grantsmanship efforts.	Jul 15, 2013 7:13 PM
44	I am the senior grants manager	Jul 15, 2013 4:40 PM
45	Indigenous Tribal Charitable Trust	Jul 15, 2013 4:38 PM
46	Philanthropic Advisor within a larger firm	Jul 15, 2013 4:26 PM
47	i am the director of development at a 501(c)3 which applies for grants.	Jul 15, 2013 3:52 PM
48	Executive at intermediary organization (grantmaking and grantseeking)	Jul 15, 2013 2:27 PM
49	Public Particiaption Consultant	Jul 15, 2013 2:06 PM
50	Grant Manager	Jul 15, 2013 1:59 PM

**Page 1, Q1. Tell us about yourself. Please select the choice that best describes your role:**

51	Director of a research center / think tank.	Jul 15, 2013 1:51 PM
52	I create programs about nonprofit impact and effectiveness for charity and philanthropy leaders.	Jul 15, 2013 1:43 PM
53	development director at a social service and advocacy organization	Jul 15, 2013 1:37 PM
54	I am a program assistant at a grantmaking organization	Jul 15, 2013 1:25 PM
55	I am a grants manager at a grantmaking organization	Jul 15, 2013 1:24 PM
56	performance management and evaluation manager at a grantmaking organization	Jul 15, 2013 1:22 PM
57	I am an administrative staff member of a grantmaking organization.	Jul 15, 2013 1:17 PM
58	I am a grants manager at a grantmaking organization	Jul 15, 2013 1:15 PM
59	I am the grants coordinator for a state agency. We both apply for and disseminate grants.	Jul 15, 2013 1:11 PM
60	I am in a senior management position at a grantmaking organization.	Jul 15, 2013 12:57 PM
61	non-profit data and research institution dedicated to the nonprofit and philanthropic sectors	Jul 15, 2013 12:46 PM
62	Foundation capacity building organization leader	Jul 15, 2013 12:42 PM
63	Executive at grant-seeking organization	Jul 15, 2013 12:40 PM
64	hello,i am a person who is asking about individual grant of money for his father's kidney transplantation.my name is shubhendu my father is a kidney failure patient i want financial amount for kidney transplantation of my father.	Jul 15, 2013 12:39 PM
65	Grant administrator	Jul 15, 2013 12:33 PM
66	I am a communications director at a grant making organization.	Jul 15, 2013 12:26 PM
67	NPO sr. leader	Jul 15, 2013 12:23 PM
68	I am an evaluator of at a grantmaking organization	Jul 15, 2013 12:10 PM
69	ED of an "affinity" group.	Jul 15, 2013 12:08 PM
70	I am a program director at a grantmaking org	Jul 15, 2013 12:00 PM
71	I am a program director at a grantmaking org	Jul 15, 2013 11:56 AM

**Page 1, Q4. In your experience, what are the benefits of greater transparency and openness by foundations?  
(Please check all that apply.)**

1	T improve my life situation	Aug 1, 2013 12:53 PM
2	Its increases good relationship	Jul 26, 2013 10:35 AM
3	Seems that it saves the foundations time. i.e. organizations won't bombard them with proposals that have no chance of being funded if we are clear about their priorities.	Jul 26, 2013 10:23 AM
4	I love the idea of providing better data for academics of all stripes. But the holy grail, in my opinion, is unlocking the rigorous analysis some foundations do when making funding decisions for other donors who would follow their lead. Why pay a program officer only to have their very well informed opinion stay largely within a tight nit community of foundations?	Jul 24, 2013 12:01 AM
5	Allows us to move past oppression and discrimination to true equity, equality and justice. Lack of transparency actually promotes inequality and widens the gap.	Jul 23, 2013 6:21 PM
6	allows existing and potential grantess to understand specific foundations, thereby improving their access to, and interaction with, those foundations	Jul 23, 2013 10:17 AM
7	Creates IMPACT to the IMPLEMENTATION OF THE OBJECTIVES of the foundation	Jul 22, 2013 8:33 PM
8	it reduces the us and them implicit hierarchy that can be a factor in the structures here. There should be less hierarchy or expertise while there remains very different domains of expertise in the setting. To get them working as a community (and by that i do not mean as 'friends for the moment' ) where change is being activated there needs to be a respect for what each party knows and values. Transparency is not no secrets but it is why would you want to hold something back when the elements at play here are so critical and need to be debated / shared.	Jul 22, 2013 5:02 PM
9	Better use of resources through more open practices ensure greater outcomes and learning, and thus impact.	Jul 22, 2013 3:34 PM
10	Creates more accountability for foundations	Jul 22, 2013 2:51 PM
11	So we do not repeat each other's mistakes. Every foundation does not need to reinvent the wheel.	Jul 22, 2013 1:45 PM
12	Helps grantseeking organizations to allocate their limited grantwriting and relationship building time and budget more efficiently. If not a great fit- move to another more appropriate grantmaking organization. If a good fit, in terms of interests, likelihood of working with an organization, and grantmaking-- non-profits could concentrate efforts!	Jul 22, 2013 1:44 PM
13	Accountability	Jul 22, 2013 12:26 PM
14	Reduce a need to compete, while providing a springboard for collaborative action/research.	Jul 22, 2013 11:48 AM
15	It sends a message to the grantees that honesty and openness is good practice	Jul 22, 2013 11:02 AM



**Page 1, Q4. In your experience, what are the benefits of greater transparency and openness by foundations?  
(Please check all that apply.)**

16	Practice can only improve when it is public. Transparency can help us to become better at what we do.	Jul 22, 2013 10:59 AM
17	The greatest benefit will be for the funders themselves. The same funders that will not give grants to nonprofits who have more than X% overhead or X% indirect costs for grants of five figures or less (example: <a href="http://osp.gmu.edu/fa-database">http://osp.gmu.edu/fa-database</a> ) are often the ones that are paying capitol-city lobbying firms six figures. Besides morally compromising itself, the foundations will find it impossible to say the ends justify the means in the court of public opinion. By the way, let's not kid ourselves, collaboration is always forced by economics or by a desire to be viewed as working with desirable organizations (true for both grantseekers and grantmakers) -- the greater, shared, goal is a distant second at best in this regard.	Jul 22, 2013 10:51 AM
18	I don't know that increased transparency would necessarily facilitate collaboration or cultivate community, but it would make it more feasible for collaboration and learning to happen.	Jul 22, 2013 10:37 AM
19	Demistifies the role and work of foundations Reduces the perception that foundations do not imposes the same transparency requirements on themselves as they ask from partner organizations Brings foundations on a more equal footing with other stakeholders	Jul 22, 2013 10:30 AM
20	Creates a stronger philanthropic ecosystem and infrastructure by strengthening the formal and informal networks in the field.	Jul 22, 2013 10:25 AM
21	I'm not sure it always improves relationships in the short run. We've experienced people who think we should be doing what they want instead of meeting our own mission & they are often unhappy. But we are sure & clear on our mission and try to communicate that with as much kindness as possible. We also look for collaboration with as many local organizations as are willing to work with us.	Jul 22, 2013 10:20 AM
22	Makes it easier for grant applicants to know where to apply - and how - and why. Most foundation funding is a black box - completely opaque - to grant applicants.	Jul 22, 2013 10:13 AM
23	Better communication	Jul 22, 2013 10:12 AM
24	It models what foundations expect from the organizations that they give money to.	Jul 22, 2013 10:11 AM
25	Improves credibility with elected policy makers	Jul 22, 2013 10:10 AM
26	Advances the practice of ethics and ethical behavior in a world where these lines are blurring.	Jul 22, 2013 10:10 AM
27	Deepens impact!	Jul 22, 2013 9:57 AM
28	Honors that learning comes from all who participate in transparent relationships	Jul 22, 2013 9:53 AM
29	Makes them less willing to deviate from the rather bland guidelines they board was forced to vote on.	Jul 22, 2013 9:53 AM
30	Improves learning and acceptance of failure and the opportunity to learn from	Jul 22, 2013 9:50 AM

**Page 1, Q4. In your experience, what are the benefits of greater transparency and openness by foundations?  
(Please check all that apply.)**

	when things do not go according to plan.	
31	It allows for regional approaches to fund development if data on current funding is available	Jul 21, 2013 4:51 PM
32	It is also about accountability and about respect for grantees - as partners rather than supplicants.	Jul 19, 2013 8:48 AM
33	Improves quality of investments	Jul 18, 2013 3:58 PM
34	Ideally, reducing asks by grant-seekers that are not appropriate matches for grant-makers. However, I expect greater foundation visibility to actually result in more "shotgun"-style campaigns by organizations interested solely in foundation names & addresses. Also, funders tend to be such a diverse group, it is hard to develop sufficient platforms that adequately serve their different needs.	Jul 18, 2013 12:21 PM
35	It simplifies our work.	Jul 18, 2013 9:57 AM
36	Seeking money grant to buy farm equipment	Jul 18, 2013 5:08 AM
37	levels the playing field a bit when it comes to the power dynamic between grantee and grantor	Jul 17, 2013 1:56 PM
38	Helps applicants understand the "why" of some decisions.	Jul 17, 2013 1:30 PM
39	Makes it easier for prospective grantees and stakeholders to figure out which foundations might be best to approach with their proposed programs and services	Jul 17, 2013 1:19 PM
40	It improves a foundations ability to raise funding by communicating to donors how their donations are being used.	Jul 17, 2013 9:53 AM
41	We are a fundraising grantmaker and transparency is critical to building trust and credibility with donors and potential donors	Jul 17, 2013 7:48 AM
42	Makes it easier to determine our alignment with their goals and interests.	Jul 17, 2013 7:32 AM
43	Improves accountability of foundations towards society, for example on the balance of foundation money going to women's issues	Jul 17, 2013 4:24 AM
44	It helps foundations become accountable to the public trust and to the field and sector.	Jul 16, 2013 4:34 PM
45	Greater pressure for fairness and disclosure of any conflict of interest	Jul 16, 2013 4:20 PM
46	Helps increase efficiency and effectiveness of grant making.	Jul 16, 2013 12:33 PM
47	Enables grantees to understand better the entity they are dealing with Reduces the double standard that often occurs when foundations require total transparency from the grantee but does not offer the same standard for themselves Enables a more honest and open discussion about money and investments, which carry a lot of influence	Jul 16, 2013 11:01 AM

**Page 1, Q4. In your experience, what are the benefits of greater transparency and openness by foundations?  
(Please check all that apply.)**

48	These things will only happen if the process is done well. The opposite of all these outcomes could just as easily happen.	Jul 16, 2013 9:55 AM
49	it increases accountability of every one now and in future	Jul 16, 2013 9:13 AM
50	Many of these are potential or anticipated benefits. Whether these actually happen will require more than transparency. E.g. reproductive health/family planning funders are aware of each others' activities but fund duplicating or overlapping projects anyway.	Jul 16, 2013 8:33 AM
51	If we are asking our grantees to be transparent, then it makes sense that we would model the behavior.	Jul 16, 2013 7:21 AM
52	Improves uptake of services provided by recipients - the more potential users of these services can find out that these services are being funded by foundations, the more likely they are arrange to access these services.	Jul 16, 2013 7:12 AM
53	enables grantees and pot. grantees to find you	Jul 16, 2013 5:42 AM
54	Allows Foundations to learn about what in their strategy is working and why and what is not and why - in each instance this is valuable not only for the foundation but others, private, public and third sector	Jul 16, 2013 3:45 AM
55	It can also facilitate better communication whereby potential grant applicants may contact the foundation with innovative ideas for discussion before submitting an application, this can inform future grant-making priorities	Jul 16, 2013 3:24 AM
56	Greater trust by donors and potential donors	Jul 16, 2013 3:06 AM
57	Professionalism among both is maintained	Jul 16, 2013 2:41 AM
58	Increased donations from donors	Jul 16, 2013 2:28 AM
59	Funders must practice what they expect from Grantees.	Jul 16, 2013 12:52 AM
60	Allows the applicants to focus their efforts and time on the grant that will support their mission	Jul 15, 2013 9:42 PM
61	It enables grant-seekers to be more strategic in crafting their grant appeals.	Jul 15, 2013 8:08 PM
62	It takes less energy to be transparent! It frees up time and energy to actually focus on the work at hand. It increases effectiveness overall - I don't care where good ideas come from.	Jul 15, 2013 7:25 PM
63	Stop corruption and inequality, Ensure accountability and participation.	Jul 15, 2013 7:23 PM
64	Creates better respect and collaboration between grantor and grantee.	Jul 15, 2013 7:13 PM
65	reduced operating costs	Jul 15, 2013 6:45 PM
66	decreases public scepticism about donors, of which there is much in Australia; reduces the risk of underhand or illegal activities; is a sign of greater maturity and professionalism in the philanthropic sector.	Jul 15, 2013 6:21 PM

**Page 1, Q4. In your experience, what are the benefits of greater transparency and openness by foundations?  
(Please check all that apply.)**

67	When using money that comes from the public, either through tax advantaged income, or interest earned on funds in a legal trust account in our case, I think it's important to be very clear and straight with everyone.	Jul 15, 2013 6:09 PM
68	It also can keep them on track with the original donor's wishes in philanthropy. Many charities and trusts cease to follow the original donor's philanthropic priorities once the donor has passed away.	Jul 15, 2013 6:02 PM
69	Strengthens basis for foundation accountability	Jul 15, 2013 5:14 PM
70	Improves Tribal capacity and capability for investment in Tribal assets and development, building the human resource is critical	Jul 15, 2013 4:38 PM
71	helps us comply with laws and address issues such as conflict of interest	Jul 15, 2013 4:16 PM
72	Prefer ALIGNS relationships with grantees and other stakeholders, rather than IMPROVES	Jul 15, 2013 4:02 PM
73	Improves opportunities for partnerships, increases accountability	Jul 15, 2013 2:42 PM
74	Easier to analyze trends	Jul 15, 2013 2:27 PM
75	Creates the atmosphere of trust conducive to excellent work	Jul 15, 2013 2:20 PM
76	Improve evaluation of impact of development-related work, and hopefully of impact per se.	Jul 15, 2013 1:51 PM
77	I am not surprised that you forgot to include the most important benefit. Transparent funding would eliminate favoritism, bias, and corruption. This would lead to fairer funding decisions, better programs being funded, and greater benefits for public health and social welfare.	Jul 15, 2013 1:45 PM
78	All of that and more. Foundations, like charities, should be publicly accountable for their work.	Jul 15, 2013 1:43 PM
79	Higher quality applications more responsive to funders' goals and motivations	Jul 15, 2013 1:37 PM
80	Helps to identify incidents of intellectual property theft, plagiarism, and corruption in the grant application review.	Jul 15, 2013 1:30 PM
81	Demonstrates commitment to good stewardship, learning, and growth; gives grantees more tools to hold foundations accountable for "good behavior"	Jul 15, 2013 1:30 PM
82	It helps us, as organizations implementing field programs, plan ahead and understand what resources might be available. It's very difficult to plan programs when we have no idea of how much funding might be available. Funding in our field (civic participation and voting rights) fluctuates so much (funders are in and out of this field regularly) that it's nearly impossible to accurately predict how much we might be able to raise for a project in any given year. Greater transparency on the funding end will help us plan more responsive, effective programs that help us meet shared goals.	Jul 15, 2013 1:29 PM
83	Collaborative efficacy. Enables government partnerships	Jul 15, 2013 1:28 PM

**Page 1, Q4. In your experience, what are the benefits of greater transparency and openness by foundations?  
(Please check all that apply.)**

84	ultimate benefit should be the improvement/ optimization of programs and services for clients/ entities served	Jul 15, 2013 1:22 PM
85	The question is far too binary and is biased in its formation. There are seven options for benefits and only one that allows any question about the benefits.	Jul 15, 2013 1:22 PM
86	increases sector accountability to the public	Jul 15, 2013 1:15 PM
87	In creases efficiency for charities seeking funds -- we would have a better idea of their interest in our project -- and should lower the funders' costs by lowering the number of proposals that do not fit their funding interests.	Jul 15, 2013 1:11 PM
88	Foundation dollars accomplish more.	Jul 15, 2013 1:06 PM
89	- discourages use of 'foundation', 'charity' and other legal constructions to evade/avoid taxation - discourages use of philanthropic bodies by corporations and rich persons to continue hollowing out what's left of democratic principles and practices - discourages continued (over-) funding of pointless activities claimed to be effective, but in fact pursued for ideological reasons; micro-credit would be an example	Jul 15, 2013 1:01 PM
90	Hello? What about: enables beneficiaries to better hold them accountable (by the way, I that that word "beneficiaries" but you know who I mean)	Jul 15, 2013 12:59 PM
91	Saves tremendous time and energy on the part of grant seekers looking for funding.	Jul 15, 2013 12:52 PM
92	Eliminates grantee and grantor rework and time waste	Jul 15, 2013 12:49 PM
93	In order for greater transparency to facilitate greater collaboration or "cultivate a community" there has to be communication in both directions that is multi-faceted and issue-, problem- or solution-oriented, and not just between grantor and grantee.	Jul 15, 2013 12:48 PM
94	increases effectiveness	Jul 15, 2013 12:46 PM
95	improves practitioner performance	Jul 15, 2013 12:44 PM
96	Does not waste the time of grant seekers as they try to navigate often drawn-out and confusing application procedures for grants that ultimately don't align with their work. Openness and clarity about a foundation's interests from the start will save everyone time and energy.	Jul 15, 2013 12:36 PM
97	Independent foundations should be take extra steps to be fully accountable and transparent about their priorities. Doing less would be a sign of their blatant disregard of the public trust. The integrity and quality of the leadership and strength and diversity of their governance at these foundations probably determine how transparent they are. A few foundations have grown opaque in their quest for "strategic impact" and resulting intense focus on their own needs. It is violation of the public trust for these foundations to spend an inordinate amount of money on building out their own staff and systems and neglecting the nonprofits that are now cut off from any support.	Jul 15, 2013 12:29 PM

**Page 1, Q4. In your experience, what are the benefits of greater transparency and openness by foundations?  
(Please check all that apply.)**

98	Models positive behavior among foundations, nonprofit organizations, public officials, and the public-at-large. Encourages greater engagement with stakeholders by providing more points of reference and "sticky nodes."	Jul 15, 2013 12:23 PM
99	foundations say that they want to lead, they don't for the most part. Greater transparency will likely shine more light on this and will embarrass foundation staff. But if they don't get a head of this, others will do it anyway.	Jul 15, 2013 12:18 PM
100	You need to make a complete distinction between public bodies and family foundations. Family foundations are ostensibly spending their own money and shouldn't be forced into unnecessary bureaucracy.	Jul 15, 2013 12:14 PM
101	We ask nonprofits to do it and if we do not it is entirely hypocritical.	Jul 15, 2013 12:10 PM
102	I do not understand the issues of transparency well enough to comment here.	Jul 15, 2013 12:09 PM
103	Efficient use of grant-seeking nonprofits' grant-writing resources. Transparency would help decisions regarding whether to apply, application project, amount of request.	Jul 15, 2013 12:08 PM
104	All of the above and more.	Jul 15, 2013 12:05 PM

**Page 1, Q5. What is the biggest transparency challenge your organization faces? (Please check all that apply.)**

1	Numerous approaches and philosophical questions. Usually it's a combination of apples, oranges and bananas - we are a fruit basket!	Aug 19, 2013 6:49 PM
2	- identify key indicators valuable for long term - development/implementation appropriate ICT	Aug 9, 2013 3:26 AM
3	i am not a funder but i have benefited for being funded	Aug 3, 2013 11:04 AM
4	To meet real people	Aug 1, 2013 12:53 PM
5	Finding the time for staff to develop and post materials	Jul 31, 2013 10:51 AM
6	Hard working, another way of Challenging Transparency	Jul 26, 2013 10:35 AM
7	Concern about revealing information that we have promised to donors will be kept private.	Jul 26, 2013 10:23 AM
8	The elite is very small, hence people do not want to step on each other's toe as their future might be at stake.	Jul 26, 2013 5:10 AM
9	Most grant making decisions have a level of subjectivity and can be open to challenge from failed grant seekers.	Jul 26, 2013 4:11 AM
10	None. Transparency is a priority for us already and fully supported. There are however some things about which you just cannot be transparent - personnel matters, etc. and some practices are not untransparent just not easy to document	Jul 24, 2013 6:00 PM
11	At times hard to define clear, measurable objectives.	Jul 24, 2013 4:36 AM
12	Individuals and families have a very different set of incentives around this topic. Maybe that's obvious but I think it needs to be said because the line between a wealth family contemplating greater transparency and a family foundation contemplating greater transparency is blurry.	Jul 24, 2013 12:01 AM
13	our role within the community means that we walk a fine line between transparency, clarity of communication and confidential information	Jul 23, 2013 6:21 PM
14	Understanding priorities, application and funding processes used by smaller foundations.	Jul 23, 2013 9:02 AM
15	Information about the endowment is not publicly disclosed amongst others due to privacy and security reasons for the family behind the foundation	Jul 23, 2013 7:08 AM
16	there is a problem when the rules change during a process mainly because something that was once variable has become a RULE. for example a criteria can be framed and expressed in many ways but if later one interpretation becomes dominant there can be a loss of trust and a feeling of deception	Jul 22, 2013 5:02 PM
17	It's an organizational mind shift that takes time.	Jul 22, 2013 4:56 PM
18	Privacy and copyright issues also represent challenges. Accepting that failure is part of the learning process is another issue that challenges transparency	Jul 22, 2013 3:34 PM

**Page 1, Q5. What is the biggest transparency challenge your organization faces? (Please check all that apply.)**

19	not applicable	Jul 22, 2013 2:33 PM
20	Organization is young.	Jul 22, 2013 1:54 PM
21	Increase in unsolicited partnership requests and the time requirements of collaboration	Jul 22, 2013 1:45 PM
22	Our Family Foundation (and the family behind it) values privacy tremendously. Sharing strategy can often restrict us in ways we don't want to be confined. When we have shared, we have often changed our mind, then find that we need to go back and correct ourselves. It hasn't provided an added benefit to our organization, and complicates things more than it benefits.	Jul 22, 2013 1:29 PM
23	There is no one place where public goes to access info. about funders (some go to web sites directly, some to Fdn. Center or GuideStar, etc.)	Jul 22, 2013 1:06 PM
24	Work under Missouri Sunshine Law	Jul 22, 2013 12:52 PM
25	Attachment to the status quo/reluctance to change process/procedure/protocol	Jul 22, 2013 12:06 PM
26	Increased vulnerability; if this is a reality rather than a misconception.	Jul 22, 2013 11:48 AM
27	NA, given my present context	Jul 22, 2013 11:31 AM
28	Foundations themselves do not prioritize the learning and sharing that has to take place for transparency to move beyond pushing out data.	Jul 22, 2013 11:26 AM
29	N/A in the sense of what I do...from my OPV it is more the need to show the benefits of transparency and the collaborative efforts in order to maximize the benefit from the dollars invested.	Jul 22, 2013 11:08 AM
30	The inability of some to handle conflict. Discrepancy in core values. Methods of realizing transparency that are ineffective yet time consuming.	Jul 22, 2013 11:04 AM
31	A bigger transparency issue is looking up the records of funders. Many private foundations bury their expenditures so that they are hard to find on websites and years behind. GuideStar (probably unwittingly) facilitates this evasiveness by putting a cost to view these records without a requirement that the records be up to date. Therefore, foundations are in full support of GuideStar.	Jul 22, 2013 10:51 AM
32	Regarding reduction of duplication of efforts in field, there is a challenge of collaborating, or even coordinating, with peer organizations, if all are not agreeing to same transparency principles.	Jul 22, 2013 10:50 AM
33	concerns about preserving tax exempt status (domestic and German given the source of our funding)	Jul 22, 2013 10:44 AM
34	To be more accurate, I don't think senior leaders think transparency is important. There's also the discrepancy between the "science" of philanthropy, which could be made more transparent, and the "art" of philanthropy, which might be harder to explain succinctly in a transparency initiative.	Jul 22, 2013 10:37 AM
35	Lack of diversity	Jul 22, 2013 10:24 AM



**Page 1, Q5. What is the biggest transparency challenge your organization faces? (Please check all that apply.)**

36	Financial crisis	Jul 22, 2013 10:12 AM
37	They want to do what they want to do and not be held accountable.	Jul 22, 2013 10:10 AM
38	Secrecy and privacy for projects which are sensitive and which are questioning the status quo and power relations in a country	Jul 22, 2013 10:01 AM
39	There is no public demand and therefore neither public recognition for such efforts. Additional staff capacity is carefully dedicated to such efforts in limited amount.	Jul 22, 2013 6:42 AM
40	Not applicable	Jul 21, 2013 12:52 PM
41	I think our foundation does a remarkable job of being transparent. Transparency is supported at all levels of our organization	Jul 19, 2013 3:47 PM
42	Government funding for technology improvements not available. Internet use for transparency has been useful, but more could be done with better tools. Also, as we have competitive solicitations, the challenge is to be fair, open and competitive at the same time.	Jul 19, 2013 9:36 AM
43	Communications	Jul 18, 2013 3:58 PM
44	Infrastructure is not well-standardized. Few useful portals for researching/posting grant-maker information. Existing foundation associations tend to lose critical mass after a few years, failing to offer enough benefit to members.	Jul 18, 2013 12:21 PM
45	I need a tractor. a combine. and a seeding machine	Jul 18, 2013 5:08 AM
46	We don't experience any real barriers to being transparent. Only that others aren't necessarily interested in listening! Transparency can sometimes be too inward looking - all about what have we got to share, rather than what can we learn from others.	Jul 18, 2013 3:41 AM
47	Additional workload	Jul 17, 2013 6:03 PM
48	Unsure - I feel we are pretty transparent and we have a staff of 1.5 FTE, so this isn't a big issue for us.	Jul 17, 2013 5:09 PM
49	not enough clarity around what exactly grantees want us to be more transparent about	Jul 17, 2013 1:56 PM
50	I don't think this is applicable to us as we're a private consulting firm.	Jul 17, 2013 1:19 PM
51	None of the responses above get to why transparency is hard. Simply, if it's not a priority in the way a funder practices their grant craft, then all of the issues above serve to exacerbate one's ability to address transparency. The core issue is one of purpose and shared values. Even terms like "resistance," "not enough clarity," and "vulnerability" are -- ironically -- too murky to help us get at the heart of being accountable to mission, constituents. Meaning, the power and privilege that come with being a philanthropic player/institution are maintained when transparency is limited. That's what we need to unpack and would truly change the nature of the field (from stockholder activism to raising the 5% recommended minimum, for example).	Jul 17, 2013 12:48 PM

**Page 1, Q5. What is the biggest transparency challenge your organization faces? (Please check all that apply.)**

52	I have not yet created sufficient understanding among the Board of Directors that transparency potentially carries with it considerable advantages for both the Jim Joseph Foundation itself and the field. (See below)	Jul 17, 2013 11:36 AM
53	n/a	Jul 17, 2013 10:13 AM
54	Old school mentality of your worth is based on what you know, i.e., you product your institution and your job if people need to come to you for information.	Jul 17, 2013 9:53 AM
55	Weak time for reflection of progress	Jul 17, 2013 7:40 AM
56	Some funders are not clear on their goals, strategies, and funding tactics. This uncertainty can be interpreted as a lack of transparency.	Jul 17, 2013 7:32 AM
57	Not making it a strategic priority so not spending enough time thinking through how we could do this better	Jul 17, 2013 6:29 AM
58	Corruption, Collusion, Nepotism, Power brokering	Jul 17, 2013 5:33 AM
59	we are proud of being very transparent, for example regarding the Investment strategies for our endowment	Jul 17, 2013 4:24 AM
60	Not applicable	Jul 16, 2013 5:35 PM
61	resistance from staff	Jul 16, 2013 5:30 PM
62	given our very small size, i believe we are pretty transparent already	Jul 16, 2013 4:13 PM
63	None	Jul 16, 2013 3:51 PM
64	As a grantseeking organization, this question isn't as relevant to me. But, as a consumer of information, a couple of things strike me as relevant: 1. Efforts by foundations to explain more about their funding is often written by insiders/with insiders in mind that data isn't terribly meaningful, 2. At the end of the day, it seems like foundations will do what they want with their own money.	Jul 16, 2013 3:28 PM
65	Insufficient time!!!	Jul 16, 2013 12:36 PM
66	No real leadership to carry the charge.	Jul 16, 2013 12:33 PM
67	Dificulties to follow up projects	Jul 16, 2013 11:39 AM
68	We don;t see any particular challenge with transparency	Jul 16, 2013 11:26 AM
69	Time to set aside to fully document for the public what we are already doing.	Jul 16, 2013 10:59 AM
70	Resistance from front-line staff who are nervous about loss of control and the additional time, effort, resources required.	Jul 16, 2013 10:25 AM
71	Very small so the motivation to do this is low. Also, do not fundraise so that motivation not present.	Jul 16, 2013 9:55 AM
72	I believe our organization is tranparent	Jul 16, 2013 9:17 AM

**Page 1, Q5. What is the biggest transparency challenge your organization faces? (Please check all that apply.)**

73	none	Jul 16, 2013 8:55 AM
74	Fear of transparency.	Jul 16, 2013 8:47 AM
75	It's not that there's not clarity about the benefits. I think there's no experience taking advantage of the benefits. Foundations haven't used the transparency of others and so don't feel a need to be transparent themselves.	Jul 16, 2013 8:37 AM
76	Increased interference from those who claim to be "care" about service delivery, but whose agenda is simply to apply bureaucratic rules.	Jul 16, 2013 7:12 AM
77	interdepartmental communication	Jul 16, 2013 6:43 AM
78	forces culture of accountability that doesn't currently exist	Jul 16, 2013 5:56 AM
79	we fund some sensitive issues, eg. right wing extremism prevention, and have to work out safety issues.	Jul 16, 2013 5:42 AM
80	Ana and Vlade Divac Foundation have no challenge on this issue.	Jul 16, 2013 4:55 AM
81	The desire for attribution...funders like to take credit for what they do (and sometimes for what others do with their support)	Jul 16, 2013 4:20 AM
82	Periodical training of researchers on how to write for grants.	Jul 16, 2013 3:08 AM
83	our organization is transparent	Jul 16, 2013 2:36 AM
84	Hidden agenda / favouritism ay get exposed	Jul 16, 2013 12:52 AM
85	Low priority among some board members (weaker than resistance), but not a priority	Jul 16, 2013 12:25 AM
86	Much of the transparency needs to come from our grantees - i.e. they "own" the work they do, and we see very different practices in what and how they share results, etc	Jul 16, 2013 12:18 AM
87	we are already transparent	Jul 15, 2013 10:04 PM
88	We don't have challenges regarding transparency other than donors that request and require to keep their donations confidential and we make every effort to comply.	Jul 15, 2013 9:58 PM
89	I teach in a public school setting and do not have access to grants unless they are "obviously" education directed.	Jul 15, 2013 9:42 PM
90	(In terms of relaying the reasons for declining grant applications to applicants) The difficulty in articulating the reasons, some of which are of course subjective and not evidence-based, while preserving the dignity and reputation of the funding organisation.	Jul 15, 2013 8:55 PM
91	Perceived administrative burden	Jul 15, 2013 8:26 PM
92	NA	Jul 15, 2013 8:08 PM

**Page 1, Q5. What is the biggest transparency challenge your organization faces? (Please check all that apply.)**

93	Difficulty for new programs obtaining financial support	Jul 15, 2013 7:47 PM
94	n/a	Jul 15, 2013 7:35 PM
95	competitive rather than collaborative mindset	Jul 15, 2013 7:25 PM
96	Fear of being inundated by grant applications; fear of being 'found out' to be wealthy.	Jul 15, 2013 6:21 PM
97	Fear at a lower level of push back from our grant recipients and others in our sector; fear at a higher level of litigation.	Jul 15, 2013 6:09 PM
98	Increased staff time is an issue, but asking what you need up front and building that into final reporting is the key. The rest are excuses.	Jul 15, 2013 5:16 PM
99	Not applicable to me as an independent consultant	Jul 15, 2013 5:14 PM
100	It is delicate for a foundation to air its "failures" when that exposure might make a nonprofit partner look bad. We don't mind sharing our own failures in judgment or execution, but our work is inextricably tied to the work of our partners.	Jul 15, 2013 4:56 PM
101	Increasing changes in business, in social context and compliance costs have escalated	Jul 15, 2013 4:38 PM
102	Not being able to find other funders in our community that are willing to be transparent.	Jul 15, 2013 3:58 PM
103	Trustees do not see transparency as a challenge	Jul 15, 2013 3:42 PM
104	Not sure how to answer this question	Jul 15, 2013 3:35 PM
105	Deciding what to share, when, how in order to make the information usable, accessible, etc	Jul 15, 2013 2:42 PM
106	At least half of our grants are for general operating support. Unsure what more we could say about them beyond listing the organizations.	Jul 15, 2013 2:28 PM
107	our organization is very transparent.	Jul 15, 2013 2:26 PM
108	To understand the grey areas that sometimes don't allow grantee to present a more concise understanding of what the grantors are truly looking for to help complete their mission of supporting worthy grass root organizations.	Jul 15, 2013 2:14 PM
109	Understanding what is transparency and being transparent	Jul 15, 2013 2:06 PM
110	My organization does not have transparency issues of which I am aware.	Jul 15, 2013 2:04 PM
111	What are the major foundations collaborating on, and who makes those decisions:	Jul 15, 2013 1:58 PM
112	Not enough interest in the grant making community to be more transparent. We all tend to like working in our silos an awful lot.	Jul 15, 2013 1:45 PM
113	perception that it reduces competitiveness	Jul 15, 2013 1:43 PM

**Page 1, Q5. What is the biggest transparency challenge your organization faces? (Please check all that apply.)**

114	These are issues for all nonprofits, but my organization is a charity and not a grantmaker. Sometimes charities tell us they lack staff and time to take steps we regard as being necessary and important for transparency purposes.	Jul 15, 2013 1:43 PM
115	N/A - we are not a grantmaking entity	Jul 15, 2013 1:37 PM
116	Donor misperceptions about spending. E.G.: use of funds for operating purposes	Jul 15, 2013 1:33 PM
117	lack of understanding of the benefits among Trustees	Jul 15, 2013 1:30 PM
118	Attribution vs. contribution	Jul 15, 2013 1:28 PM
119	Some activities seem duplicative - info may already be available somewhere else, but we are required to duplicate it.	Jul 15, 2013 1:24 PM
120	Internal mistrust for how information will be used when shared outside dept., nevermind externally	Jul 15, 2013 1:22 PM
121	Transparency is no an unalloyed good. Of course grantees would like more transparency, just as any salesperson would like to understand the internal operation of their potential customer. There is more to the grantee / grantor relationship than "seller" and "buyer," but ignoring the fact that potential grantees are, in effect, trying to sell their services to foundations is a huge flaw in the theory. This approach assumes that grantees will not change their operations and offerings (perhaps moving them to an approach that is much less effective than their current approach) if the foundation openly declared what it was looking for and how it would make its decisions. There are enormous risks when grantees make proposals based on what they know the foundation wants to hear, as opposed to offering what they think they can do most effectively.	Jul 15, 2013 1:22 PM
122	this question seems geared to actual foundation staff?	Jul 15, 2013 1:06 PM
123	In the USA and other countries, statutes on the lawbooks allow for non-transparency.	Jul 15, 2013 1:01 PM
124	It is most important for us to be transparent in Arabic, and that entails many extra translation and web consulting costs	Jul 15, 2013 12:59 PM
125	Understanding where we are already transparent and where we still need to be transparent	Jul 15, 2013 12:57 PM
126	We are a grant seeking organization and quite transparent. I think this question is for grantmakers, not us.	Jul 15, 2013 12:56 PM
127	Speaking as a former grant maker who worked in a philanthropy that was reasonably transparent by industry standards, in my experience the cultural change required for increased transparency is enormous. Changes would necessarily ramify throughout an organization and challenge basic, everyday ways of doing business as well as the structure of a number of staff roles. A tall order, particularly since of course most philanthropies are dedicated to the practice of lean administrative operations.	Jul 15, 2013 12:48 PM
128	decision to be anonymous, and humble about giving	Jul 15, 2013 12:46 PM

**Page 1, Q5. What is the biggest transparency challenge your organization faces? (Please check all that apply.)**

129	ex. questions about double counting in a proposal led to accusations that I was insinuating fraud on the part of the grant seeker. In this case, it is better not to ask questions....	Jul 15, 2013 12:44 PM
130	None because we are a grant-seeker and therefore required to provide detailed information to grant-makers.	Jul 15, 2013 12:40 PM
131	We are a public grantmaking organization so we have always operated with great transparency.	Jul 15, 2013 12:39 PM
132	Our foundation was the result of a lawsuit and there are times when it is politically disadvantageous to rehash our founding. For example, on our website we have every conceivable policy statement but we do not have a "history" section.	Jul 15, 2013 12:34 PM
133	Time - it takes time to be transparent	Jul 15, 2013 12:34 PM
134	All of the above reasons in varying degrees are challenges to different types of nonprofit organizations.	Jul 15, 2013 12:29 PM
135	I am not sure how you are defining transparency. This is a broad term that can apply to many aspects of foundations: grant strategy, grant decisions, etc. Not sure what this would apply to. In some cases (i.e. grant decisions), they are private conversations, but as far as grant strategies and grants made - those should be public.	Jul 15, 2013 12:24 PM
136	Key challenge is being very clear about expectations and finding multiple ways to share with our grantees in effective ways	Jul 15, 2013 12:24 PM
137	perceived increased vulnerability	Jul 15, 2013 12:19 PM
138	lack of effective tools to organise and share information	Jul 15, 2013 12:19 PM
139	resistance from staff and program officers	Jul 15, 2013 12:18 PM
140	NA	Jul 15, 2013 12:15 PM
141	We have to make deliberate efforts to sustain transparency. Its an ongoing process. I believe we are substantially more transparent than many of our funding peers. It is difficult to set up processes which help ensure our ongoing reporting to the public of our processes and the decisions we make. Sometimes in the interest of expediency or we simply forget, we make decisions and move on, without fully reporting to our grantees the decisions and the thinking behind the decisions.	Jul 15, 2013 12:13 PM
142	Concern about risk to grantees' privacy.	Jul 15, 2013 12:10 PM
143	time to do all the things we would like to do to keep the story telling on every level up to date while keeping administrative costs as low as possible.	Jul 15, 2013 12:09 PM
144	I do not understand the issues of transparency well enough to comment here.	Jul 15, 2013 12:09 PM
145	As recipients we are very transparent. I suspect funders want to be opaque to avoid criticism.	Jul 15, 2013 12:08 PM

**Page 1, Q5. What is the biggest transparency challenge your organization faces? (Please check all that apply.)**

146	Lack of time to make more visible our transparency efforts.	Jul 15, 2013 12:07 PM
147	We do not have a 'transparency challenge'.	Jul 15, 2013 12:06 PM
148	System limitations and mis-interpretations of the information shared	Jul 15, 2013 12:05 PM
149	messaging is important -- but may actually reduce the capacity of staff to be transparent.....	Jul 15, 2013 12:05 PM
150	NA	Jul 15, 2013 12:03 PM
151	Increase in the amount of requests	Jul 15, 2013 12:03 PM

**Page 1, Q6. How can GrantCraft better help you address your organization's transparency needs?**

1	I don't know - have a standardized suite of questions and ways to rank ourselves? It's a 'self-reporting' process, I imagine. but then, is that, by definition transparent?	Aug 19, 2013 6:49 PM
2	GC does so already by providing useful information on how other philanthropical organisations operate and proceed in this area and others	Aug 9, 2013 3:26 AM
3	By doing research such as this and focusing on the benefits for Foundations, particularly regarding how transparency can enhance impact of grant-making!	Aug 6, 2013 5:46 AM
4	To grant me money for my project	Aug 1, 2013 12:53 PM
5	Practical guidelines on how to implement it will be great. We have already done big efforts on this, not sure if they are good enough though.	Jul 29, 2013 8:34 PM
6	It's always helpful to learn about best practices and share expeiencies with other organizations.	Jul 26, 2013 2:50 PM
7	by supporting need based programmes to the community.	Jul 26, 2013 10:35 AM
8	Not sure, but what would be useful for us is to have expert advise of how grant making foundation should structure corporate governance and decision making in an environment like ours	Jul 26, 2013 5:10 AM
9	Clear legal guidelines regarding potential challenges. Domination by very large grant seekers that use all available information to dominate market at the expense of smaller specialist grant seekers. Objective criteria is not always possible.	Jul 26, 2013 4:11 AM
10	Unsure	Jul 25, 2013 7:37 PM
11	Provide information about why it is important so that we can argue for more of it.	Jul 25, 2013 12:56 PM
12	Unpack it more. There are some things that organizations cant reveal. I worry about rising expectations. Can we reveal assessment of work that might hurt grantee? What's realistic and fair. Help reinforce best practices.	Jul 24, 2013 6:00 PM
13	not sure how	Jul 24, 2013 3:35 PM
14	clientele for funding	Jul 24, 2013 7:45 AM
15	Provide examples on how other organizations have implemented their transparency work	Jul 24, 2013 4:36 AM
16	lead organizations and foundation to reward transparency	Jul 23, 2013 6:21 PM
17	We get back lash when certain groups aren't funded or funded at the level community members think they should be.	Jul 23, 2013 1:52 PM
18	Without staff, what are best practices.	Jul 23, 2013 11:30 AM
19	I really do not know	Jul 23, 2013 10:13 AM
20	Give us guidelines or a checklist for what "being transparent" looks like.	Jul 23, 2013 8:29 AM



**Page 1, Q6. How can GrantCraft better help you address your organization's transparency needs?**

21	make best practice examples public	Jul 23, 2013 6:43 AM
22	Dissemination of information and case studies	Jul 23, 2013 6:08 AM
23	Sharing insights and learnings from other funders	Jul 23, 2013 5:13 AM
24	Give guidelines or tools for transparency	Jul 23, 2013 4:14 AM
25	N/A	Jul 23, 2013 3:39 AM
26	training and communication	Jul 23, 2013 3:38 AM
27	Lobbying, raising awareness	Jul 23, 2013 12:55 AM
28	Give us specific advice on this topic. Offer subsidized consultants.	Jul 22, 2013 10:11 PM
29	We haven't receive any GRANT from the foundation, yet.	Jul 22, 2013 8:33 PM
30	Improve the dialogue between the organisation and beneficiary groups	Jul 22, 2013 8:22 PM
31	Have best practices for grantmaking, especially with regard to transparency	Jul 22, 2013 8:17 PM
32	[REDACTED]	Jul 22, 2013 6:38 PM
33	Increase exposure to the challenges we are aiming to address in recovery from addiction e.g. social, political, health, rehabilitation and representation/advocacy	Jul 22, 2013 6:10 PM
34	Identify what kind of transparency has strong and near term impact on a foundation's ability to meet its mission. Without that, boards are unlikely to approve moving funds from the grants budget to the overhead budget to cover the costs of the additional staff that are necessary to provide analysis of what kinds of programs have had the most impact or have norm along with analysis of why or why not and lessons for others.	Jul 22, 2013 5:54 PM
35	We needs temporaly a financial support for organize a program with capacitacione events in Guatemala, and tho involves the guverment and congres.	Jul 22, 2013 5:19 PM
36	by strengthening the professionalism and education of all the parties involved. keep up the good work.	Jul 22, 2013 5:02 PM
37	Sharing stories about how other foundations have successfully navigated transparency.	Jul 22, 2013 5:01 PM
38	GrantCraft can help by exploring the ways in which grant makers can work with researchers through transparency models/practices while protecting their privacy and copyrights, and including shortcomings and even failure as part of the learning process.	Jul 22, 2013 3:34 PM
39	We read all your materials and try to apply what is appropriate	Jul 22, 2013 3:12 PM
40	Not sure - case studies, perhaps.	Jul 22, 2013 2:51 PM

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41	sharing trends and other information	Jul 22, 2013 2:43 PM
42	not applicable	Jul 22, 2013 2:33 PM
43	Education Mentorship Guidelines	Jul 22, 2013 2:21 PM
44	Tools that recognize the need to move to a place of greater transparency.	Jul 22, 2013 2:11 PM
45	Continue to teach and be available to interact.	Jul 22, 2013 1:54 PM
46	A report on what should be made available on a foundation's website and the best method of finding the most likely partner for collegial collaboration (those who do similar work with similar ethics).	Jul 22, 2013 1:45 PM
47	not sure	Jul 22, 2013 1:44 PM
48	Figure out how to support the goals of transparency if it doesn't really exist.	Jul 22, 2013 1:29 PM
49	examples and success stories from other foundations who have gone down this path.	Jul 22, 2013 1:14 PM
50	Produce manual on practical steps for being transparent. Advocate for one central place where Fdns. transparency needs will be accessed by the public.	Jul 22, 2013 1:06 PM
51	Work under Missouri Sunshine Law	Jul 22, 2013 12:52 PM
52	Provide information about how other grantmaking organizations communicate for transparency	Jul 22, 2013 12:25 PM
53	Provide checklists for transparency steps and free downloads of documents/studies on results of transparency. Videos with explanations from well-known figures might help as well.	Jul 22, 2013 12:10 PM
54	Highlight case studies -- grantmakers who have made a conscious effort to be more transparent (and ideally, more iterative/conversational) in the way they make grants, decide on priorities, etc.	Jul 22, 2013 12:06 PM
55	Show or write about more examples of structural policy and procedure reform of both foundations and private, for profit organizations and how transparency can be achieved and not violate individual and collective safety, security, privacy, health, employment law and other laws.	Jul 22, 2013 11:55 AM
56	Tell us how to access materials and training in Spanish, German, Portuguese, Italian and French as we have members who are speakers of these languages.	Jul 22, 2013 11:48 AM
57	Continue to do what you are doing	Jul 22, 2013 11:42 AM
58	Propose transparency standards/best practices. Promote the adoption by advocacy to grant makers, grant seekers, and the general giving public.	Jul 22, 2013 11:40 AM
59	Share multiple examples from different organizations.	Jul 22, 2013 11:36 AM
60	Suggested guidelines and templates.	Jul 22, 2013 11:35 AM

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61	I once suggested that a (now former) foundation exec (and long time associate/friend) consider opening up foundation staff meetings to evaluate proposals, by setting up a fishbowl arrangement so others could sit around the foundation staff, witness and then question those being observed -- and to use this as a way of taking the mystique out of the process while also perhaps making it possible for would-be grant seekers to have a better understanding of how to formulate their funding proposals. He said the foundation wasn't ready for so much daylight.	Jul 22, 2013 11:31 AM
62	Share analysis which proves that transparency provides benefits both to the funder as well as to grantees.	Jul 22, 2013 11:28 AM
63	Promoting transparency will help to establish norms in the field	Jul 22, 2013 11:27 AM
64	Not sure if a publication can address this issue.	Jul 22, 2013 11:26 AM
65	"Mapping the terrain"	Jul 22, 2013 11:24 AM
66	n/a	Jul 22, 2013 11:11 AM
67	You are doing it in your publications. Certainly ,webinars given by people who have been transparent and worked together will help as will meetings where grants-makers get together to visit with one another on their efforts. I know that has happened, particularly among the larger grant makers.	Jul 22, 2013 11:08 AM
68	By continuing to keep the issue front and center. Also providing suggestions and guidance for how a fdn can be more transparent.	Jul 22, 2013 11:05 AM
69	Organize the wider dialogue, as you are doing here.	Jul 22, 2013 11:04 AM
70	I don't know	Jul 22, 2013 11:02 AM
71	I do not know at this point.	Jul 22, 2013 10:59 AM
72	Practical advice to the field. And of course practice what you preach so your behavior is the model.	Jul 22, 2013 10:59 AM
73	n/a	Jul 22, 2013 10:58 AM
74	Demand full, current transparency of funder spending. The problem is not is small, local nonprofits. The problem is in the foundations and the large "consulting" firms (often for profits) that suck up their money. The lack of transparency has made foundations, effectively, another layer of government.	Jul 22, 2013 10:51 AM
75	provide practical steps/ideas around transparency	Jul 22, 2013 10:45 AM
76	That's a question best answered by senior leaders. Benchmarking might be a useful first step.	Jul 22, 2013 10:37 AM
77	By making it apparent that transparency is not just a buzzword but something that brings positive outcomes for foundations Clear examples of how it can be done	Jul 22, 2013 10:30 AM
78	basic knowledge needed	Jul 22, 2013 10:24 AM

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79	Providing examples of the benefits of transparency.	Jul 22, 2013 10:13 AM
80	ECE courses	Jul 22, 2013 10:12 AM
81	I always like 'best practices' resources to give us an idea of the ideal in the field.	Jul 22, 2013 10:11 AM
82	It would be great to have like a quick, easy to read guide about the benefits of transparency for boards and executive staff.	Jul 22, 2013 10:11 AM
83	Be a stronger advocate to impact public will	Jul 22, 2013 10:10 AM
84	some of the resistance is certainly generational, with trustees in their late 60's and 70's used to operating outside the light. some is due to wealth and privilege, doing what they want without public scrutiny. perhaps this issue requires patience, as younger trustees hold different values. often grant decisions are made not on merit, they are based on relationships and the values of the trustees.	Jul 22, 2013 10:08 AM
85	Establish a systematic process for implementing a transparency plan that can be adopted as a standard best practice. There needs to be a high level of consistency to persuade stakeholders at all levels to participate and find value in such efforts.	Jul 22, 2013 10:05 AM
86	Creation of best practices and sample systems.	Jul 22, 2013 10:02 AM
87	n/a	Jul 22, 2013 10:02 AM
88	I do not know, currently Partos plays that role in the Dutch NGO scene	Jul 22, 2013 10:01 AM
89	Establish and seek consensus on list of guidelines	Jul 22, 2013 10:00 AM
90	knowledge mobilization around the benefits, and the best principles and practices for becoming more transparent	Jul 22, 2013 9:58 AM
91	Expanding the production of material with strategies on transparency and doing more publicity on the topic.	Jul 22, 2013 9:57 AM
92	Practical tools and case studies to encourage greater transparency across all organisational areas	Jul 22, 2013 9:55 AM
93	Tackle the tough questions around vulnerability and safety; there's a lot of talk about the benefits of being transparent and of taking risks and of leaving ego at the door.....yet there still persists a strong tone of hierarchy and dominance in how most organizations actually behave	Jul 22, 2013 9:53 AM
94	To clarify the benefits of transparency to public trust	Jul 22, 2013 9:45 AM
95	Mostly correct use of funds.	Jul 22, 2013 6:53 AM
96	Set up kind of standards or most problematic areas in the topic to help us focus on the main questions, show examples of the change toward greater transparency. Maybe especially with the focus to donor's and grantees most common expectations.	Jul 22, 2013 6:42 AM

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97	Continue to encourage the impacts of collaboration and the strength an organization/community builds through collective impact, shared resources, and braided funding.	Jul 21, 2013 8:35 PM
98	N/A	Jul 21, 2013 12:52 PM
99	Unknown	Jul 19, 2013 9:36 AM
100	Good practice guidance including reassurance on any legal barriers	Jul 19, 2013 8:48 AM
101	By providing relevant skills and knowledge	Jul 19, 2013 7:49 AM
102	By highlighting some of the good opportunities that have come form transparency.	Jul 19, 2013 3:24 AM
103	Mission The mission of SIA-Africa is to build the largest network of global advisors and thought leaders dedicated to sustainable infrastructure in Africa. Vision SIA will highlight infrastructure needs in Africa, mobilize resources and create sustainable solutions through partnerships. Our method of resource delivery is through education, direct investments, and policy groups.	Jul 19, 2013 3:16 AM
104	Identify best practices for funders of all sizes for how to be transparent and share broadly.	Jul 18, 2013 3:58 PM
105	By providing useful case studies on benefits at all levels in a foundation. Getting very practical.	Jul 18, 2013 12:43 PM
106	As a grant-maker, I actually appreciate anonymity, as it allows for more efficient researching of nonprofits. I'd rather spend my resources searching out potential recipients than receiving greater attention from seekers (and having to sort wheat from chaff all day). For many of our recipients, the check in the mailbox is the first they even hear about us, but by then we already know them, sometimes better than they do. As a grant-seeker, there are extremely few platforms for finding appropriate funders. I research each one before making an approach, but many nonprofits simply add every contact they can to mass-email lists, further driving funders away from visibility. Too many intermediary websites try to be all things to all parties, all at once, and in the process lose their utility to any.	Jul 18, 2013 12:21 PM
107	Unknown right now.	Jul 18, 2013 9:05 AM
108	By facilitating networking among grantmaking foundations and opportunity for training and formation	Jul 18, 2013 5:49 AM
109	It will help my money to improve my life	Jul 18, 2013 5:08 AM
110	give more clarity around practical steps for being transparent	Jul 18, 2013 4:24 AM
111	Strengthen credibility among peers	Jul 18, 2013 3:04 AM
112	I have no idea about this.	Jul 17, 2013 9:08 PM
113	I think we could be better about sharing our grantmaking successes/failures. I think we could also be better about articulating why one grantee was chosen over another (when they have similar programs) and finding way to communicate	Jul 17, 2013 5:09 PM

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	that in an even more transparent way.	
114	Inform me of all relevant transparency efforts and techniques	Jul 17, 2013 4:34 PM
115	Help us build relationships with funding sources that we are not in relationships with.	Jul 17, 2013 3:57 PM
116	Not applicable	Jul 17, 2013 1:19 PM
117	Foster cross-sector and cross-stakeholder dialogue to design new strategies and outcomes for transparency.	Jul 17, 2013 12:48 PM
118	In this regard (see the item immediately above), whatever light GrantCraft can bring to the practical matter of what transparency entails and what the practice of it means to philanthropy would be (in)valuable.	Jul 17, 2013 11:36 AM
119	Not known at this time.	Jul 17, 2013 9:53 AM
120	I think you do a great job. Though membership is expensive.	Jul 17, 2013 8:33 AM
121	don't know	Jul 17, 2013 7:48 AM
122	Sharing appropriate transparency tools.	Jul 17, 2013 7:40 AM
123	Sharing models of good practice, highlighting benefits and dilemmas.	Jul 17, 2013 6:29 AM
124	develop standards for transparency regarding the different fields of foundation's work (Values and principles, Investment strategy, grantmaking, collaboration..)	Jul 17, 2013 4:24 AM
125	by sharing good practices of other organisations that can inspire / give tips on how to it in our organisation	Jul 17, 2013 2:09 AM
126	How can local government grant makers be more transparent with its communities & stakeholders?	Jul 16, 2013 9:53 PM
127	not really sure	Jul 16, 2013 8:52 PM
128	Oh, you can't. I work at a major university and we're in corporate mode at the highest levels.	Jul 16, 2013 8:28 PM
129	Not applicable. I'm a grants consultant.	Jul 16, 2013 5:35 PM
130	case studies of transparency, revealing thinking behind decisions, errors with improvement/learning as a result, not disasterous consequences	Jul 16, 2013 5:30 PM
131	tools and checklists for best practices and practical steps	Jul 16, 2013 4:34 PM
132	Provide simplified steps that staffing component as well as administration would comprehend so that all buy into this idea.	Jul 16, 2013 4:25 PM
133	Create a best practices guide in promoting transparency to leaders who are resistant to that type of change. Also, a guide on best practices towards greater transparency in selection process for both grant making and hiring. Lastly, guides that encourage business models and pricing strategies to be more	Jul 16, 2013 4:20 PM

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	transparent complete with case studies would also be a valuable resource.	
134	appreciate all the field sharing you do	Jul 16, 2013 4:13 PM
135	The idea that blogs or tweets represent "transparency" is silly	Jul 16, 2013 3:51 PM
136	Help make the case for why transparency is important. Identify a few key indicators on which transparency would be most useful and beneficial. Share some examples of how foundations did it and why, and what changed as a result.	Jul 16, 2013 3:34 PM
137	Keep doing what you are doing to promote transparency.	Jul 16, 2013 3:03 PM
138	Information on transparency mechanisms that do not require huge resources ( both financial and human)	Jul 16, 2013 2:30 PM
139	Guidelines on how to achieve greater transparency. Best practices for managing grantee expectations when a foundation is more transparent. Figuring out how to address elements of grantmaking that are idiosyncratic -- my board sometimes decides to fund something (or not fund something) based on "feel or instinct" -- not every decision can be rationalized and explained.	Jul 16, 2013 2:24 PM
140	Better understanding the benefits of collaboration and partnership with other organizations.	Jul 16, 2013 2:13 PM
141	Provide a guide regarding the importance and benefits of transparency. You may already have one but I'm not aware of it - sorry!	Jul 16, 2013 12:36 PM
142	Research and evidence on its effectiveness. Sharing of best practices / ideas.	Jul 16, 2013 12:33 PM
143	By giving suggestions of issues to address, techniques to use, how to change systems so that transparency becomes easier.	Jul 16, 2013 11:26 AM
144	Keep producing great reports, and maybe more videos and audiovisual content.	Jul 16, 2013 11:22 AM
145	By publishing a series on this issue, that provides both philosophical arguments and practical steps for being transparent.	Jul 16, 2013 11:01 AM
146	Give us tools to use of how we might beeter communicate with grantees and fellow foundations. We are small with no communications staff. We would like to become more transparent, but don't know how to start.	Jul 16, 2013 10:56 AM
147	Informative Publications on transparency, its function and utility.	Jul 16, 2013 10:46 AM
148	Be honest and clear about the downsides of transparency, taking the challenges seriously. Discuss practical steps that also work within the complexity of grantmaking relationships.	Jul 16, 2013 10:25 AM
149	Not sure, grant making in government is very political in nature. Perhaps if studies were done showing the long-term benefits to the Town's bottom-line -- tax revenue -- that would be a help.	Jul 16, 2013 10:25 AM
150	sharing of appropriate tools	Jul 16, 2013 10:10 AM

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151	More info about what it means and how to get there.	Jul 16, 2013 9:14 AM
152	Start and continue discussion	Jul 16, 2013 9:13 AM
153	Promote Glasspockets Project	Jul 16, 2013 8:53 AM
154	You are doing a FANTASTIC job! Perhaps producing something around fear and how it can hinder foundation missions?	Jul 16, 2013 8:47 AM
155	CEP's report on funder transparency addressed the value funder transparency to grantseekers. it would be great if grantcraft profiled some funders who had benefitted from other funders' transparency in meaningful ways.	Jul 16, 2013 8:37 AM
156	Produce a simple toolkit suitable for an under resourced and under staffed small NGO that it could easily implement for greater transparency	Jul 16, 2013 8:29 AM
157	Give us best practices so that we can check ourselves against them	Jul 16, 2013 8:23 AM
158	Share examples of other foundations' transparency practices.	Jul 16, 2013 8:22 AM
159	GrantCraft can motivate the members and constituencies of EFC to include transparency and openness features in the grant programs. Those features could be in a form of clear rules/requirements that grantmaker expect in the same time providing grantee with necessary support (financial and substantial). Beneficiaries that are fulfilling transparency requirements can be then released from some detailed reporting obligations as a reward and respect for that time consuming process of relasing and publishing financial data (invoices) on their website for instance.	Jul 16, 2013 7:57 AM
160	best practice of how transparency can be applied in foundations	Jul 16, 2013 7:47 AM
161	Education on benefits of transparency.	Jul 16, 2013 7:26 AM
162	Continue to provide information on what others are doing in the field.	Jul 16, 2013 7:21 AM
163	Explain more fully how to manage the trade-off between "fulfilling a mandate" and "retaining autonomy" needed to adjust to changing circumstances.	Jul 16, 2013 7:12 AM
164	Develop and/or provide tools and processes that move organizations towards increased transparency.	Jul 16, 2013 7:10 AM
165	example of how others deal with safety issues	Jul 16, 2013 5:42 AM
166	Knowledge share	Jul 16, 2013 5:11 AM
167	we are always looking for new knowledge and are willing to promote and implement all new standards regarding improvement of fundraising and transparency.	Jul 16, 2013 4:55 AM
168	Keep encouraging transparency in the field...elevate it to best practice	Jul 16, 2013 4:20 AM
169	Promote learning form shared experiences of setting measurable goals for transparency, actions taken and progress over time	Jul 16, 2013 4:14 AM



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170	We are a consultancy that works with many organizations to create transparency through better processes and methods for measuring success and performance. We would like to do more, share our practice and have a bigger team to develop our experiences and use that to help others.	Jul 16, 2013 3:45 AM
171	Conditions do not currently exist for GrantCraft's input.	Jul 16, 2013 3:40 AM
172	Providing training materials focused on learning by doing strategies.	Jul 16, 2013 3:34 AM
173	If there could be some standard template for comparative purposes. For instance, "operating costs" are defined differently among foundations. Some include salaries, others do not. It would help if a stricter breakdown were promoted so we're at least comparing Granny Smiths to McIntosh apples as opposed to apples and oranges.	Jul 16, 2013 3:25 AM
174	We need monitoring for grants by grants making bodies to reduce or completely stop poaching of funds meant for grantees to do their work.	Jul 16, 2013 3:08 AM
175	Sharing of best practise cast studies and potential areas for learning	Jul 16, 2013 3:06 AM
176	by bringing forward the best practice cases and results from organizations that have become more transparent - both ups- and down-sides	Jul 16, 2013 3:01 AM
177	Provide some guidelines that organisations can follow	Jul 16, 2013 2:48 AM
178	share mechanisms, tools, procedures that are successful in other organisations to increase transparency. And link it to performance.	Jul 16, 2013 2:46 AM
179	Providing tools and information on methods to increase transparency	Jul 16, 2013 2:28 AM
180	Identify practical tools that can make transparency easy and authomatic	Jul 16, 2013 2:11 AM
181	We are transparent.	Jul 16, 2013 2:00 AM
182	Helping create an environment of transparency globally	Jul 16, 2013 12:52 AM
183	Showing the benefits.	Jul 16, 2013 12:25 AM
184	Examples of how transparency has improved impact would be great	Jul 16, 2013 12:18 AM
185	Outline definite communication and decision making structures which reduce duplication of work . The org structures could be suggestive and definitely ease out information flow to every member of the team.	Jul 15, 2013 11:26 PM
186	By sharing useful toolkits and guidance to set up transparency within organization	Jul 15, 2013 11:19 PM
187	Conduct evaluation study of my organisation and suggest measures to become a transparent organisation.	Jul 15, 2013 10:35 PM
188	I find it most difficult to deal with a board that may have the best intentions but do not want to put the work into developing solid policy and procedures. I know there is no magic formula to make this happen, but any resources and strategies around this would be very useful.	Jul 15, 2013 10:26 PM

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189	Help develop a shared understanding of what transparency comprises	Jul 15, 2013 10:04 PM
190	I have no idea.	Jul 15, 2013 9:58 PM
191	I would like to be notified of grants that specially target education processes and program that will allow me to gain support for work experiences for my high school students. I have applied for local grants but am not garnering the needed support to help my students.	Jul 15, 2013 9:42 PM
192	peer stories are needed with practical tools like GrantCraft does so well	Jul 15, 2013 9:25 PM
193	producing not-too-long guidelines for transparency, templates, and the like	Jul 15, 2013 9:20 PM
194	Provide more examples of transparency, including examples of positive impact.	Jul 15, 2013 9:13 PM
195	Not sure	Jul 15, 2013 8:59 PM
196	Not sure.	Jul 15, 2013 8:41 PM
197	It would be easier to answer if you provided optional ways GrantCraft knows and can suggest ways to be helpful.	Jul 15, 2013 8:35 PM
198	Provide practical case studies of best practice examples in both small, medimu and large scale funders / fundees	Jul 15, 2013 8:26 PM
199	Our organisation is looking at developing an online dirrectory of grant-makers (local funders, Singapore) hence any guidance from GrantCraft is appreciated.	Jul 15, 2013 8:08 PM
200	Not sure what you have to offer- as a Board member I just keep on educating myself and try to have some of my efforts rub off on others-through lots of preparation and modeling. I am not always transparent - sometimes I do not include all the Board members in my dealings but I do believe I try to be transparent and often feel guilty when I am not. We Have 50% lawyers on our Board and they tend not to be as transparent as they could be.	Jul 15, 2013 8:07 PM
201	Help provide the case for greater transparency around decision-making, and perhaps provide templates of what reports might look like.	Jul 15, 2013 7:59 PM
202	Please convey to foundations what a waste of time and money it is to applicants when they cannot get enough information to know whether they should bother to apply or not. So many state that they are transparent, yet their website are so dense that you cannot figure out what they are doing (Kresge) or will not tell you anything at all (many) or have long conversations with you, encourage you to send an LOI, then send a form letter rejection within one week (Town Creek). Why does the Ford Foundation even solicit LOIs? There's no way you will get a grant that way. These are all funders I have gotten funding from for my clients, but it sure wasn't easy, and it cost them more in my services than it should have.	Jul 15, 2013 7:35 PM
203	Stop corruption and Inequality	Jul 15, 2013 7:23 PM
204	N/A	Jul 15, 2013 7:13 PM
205	Writing understandable guide lines.	Jul 15, 2013 6:49 PM

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206	not sure	Jul 15, 2013 6:43 PM
207	Articulating the real impediments that an obstinate and old-fashioned board can unwittingly put in the way of progress and effectiveness (ie. the 'we know best' attitude); Dispelling the belief that any money spent on foundation staff or internal capacity building is wasted money (that 100% must go out the door in grants); Equating transparency with good governance and professionalism.	Jul 15, 2013 6:21 PM
208	Education	Jul 15, 2013 6:11 PM
209	By providing one of your lovely, practical guides that sets out very simply and clearly what transparency means, the implications, why it's important, and steps that an organisation can take to assess where they are now and what they can do improve. Case studies are always a useful inclusion.	Jul 15, 2013 6:09 PM
210	Reporting more openly about the imperative need among charities that receive grant funding to become more and more transparent. Perhaps setting up some official or semi-official guideline that charity leaders could point to as acceptable norms within the charity's field of interests.	Jul 15, 2013 6:02 PM
211	Workshops, Clear Instruments to measure transparency, Clear standards	Jul 15, 2013 5:52 PM
212	Ayudar a identificar estándares de transparencia y metodologías de rendición de cuentas	Jul 15, 2013 5:46 PM
213	provide examples of how to be transparent (practical steps) and the demonstrated benefits to foundations.	Jul 15, 2013 5:25 PM
214	Simplified systems and management ideas.	Jul 15, 2013 5:16 PM
215	Not applicable to me as an independent consultant	Jul 15, 2013 5:14 PM
216	Clear policies and expectations	Jul 15, 2013 5:11 PM
217	Give us examples of how foundations have increased transparency. Include examples of foundations that do not have ample communications and operations staff.	Jul 15, 2013 4:56 PM
218	n/a	Jul 15, 2013 4:45 PM
219	Resource Development, Pre Panning Schedule dates of events	Jul 15, 2013 4:38 PM
220	Continue the conversation Show how transparency directly affects foundation impact - people won't change their resistance to this until a case is made for them to do so. Foundation impact is increasingly important.	Jul 15, 2013 4:27 PM
221	Best practices would be helpful: How other organizations have moved towards greater transparency, what processes they used, challenges and strategies to overcome them and what were the actual benefits	Jul 15, 2013 4:22 PM
222	telling us how (specifically) others do it and what methods of communication they use	Jul 15, 2013 4:16 PM
223	Develop studies that illustrate use of data provided by foundations and the value	Jul 15, 2013 4:16 PM

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	of that use.	
224	Training and latest trends.	Jul 15, 2013 4:04 PM
225	Keep advocating and bringing knowledgeable practitioners and stakeholders together.	Jul 15, 2013 4:02 PM
226	N C	Jul 15, 2013 3:59 PM
227	By addressing the benefit of transparency among funders.	Jul 15, 2013 3:58 PM
228	Conduct workshops.	Jul 15, 2013 3:58 PM
229	provide some evidence (research) showing foundations with greater transparency are more likely to achieve their intended outcomes.	Jul 15, 2013 3:55 PM
230	share learnings within the sector of how greater transparency is aligned to good practice principles in philanthropy.	Jul 15, 2013 3:53 PM
231	Help us in training engaged staffs. Help raise funds, create awareness and link us to learning resources	Jul 15, 2013 3:31 PM
232	Showcase best practices	Jul 15, 2013 3:29 PM
233	Clarify what the Foundation is looking for specifically	Jul 15, 2013 3:23 PM
234	Transparency Toolkit - best practices, step by step process	Jul 15, 2013 3:16 PM
235	Provide examples of how transparency has worked, and what outcomes were related to this process. With some practical examples, this may tip the scale towards better transparency for foundations.	Jul 15, 2013 3:11 PM
236	Provide educational materials	Jul 15, 2013 2:56 PM
237	Define; give examples of approaches at "both ends of the transparency spectrum," so to speak. Show how orgs have benefitted, and how they have not, by being more transparent. Also - legal issues?	Jul 15, 2013 2:56 PM
238	Make the case for putting resources into transparency above other possible expenditures	Jul 15, 2013 2:54 PM
239	Help us understand where we currently stand in this area, compared to our peers. Provide examples of Grantors that have increased their transparency.	Jul 15, 2013 2:54 PM
240	Share best practices Offer access to networks	Jul 15, 2013 2:42 PM
241	Would be interesting to do a webinar, report, or conference session with ASF and/or NCFP: - How do small foundations take small, easy steps on this? - How do differing family dynamics play out in achieving this goal? For instance, a faith-driven goal to be humble and quiet about giving. Or a fear of losing flexibility of funding small controversial groups. Or conservative values vs. progressive values.	Jul 15, 2013 2:28 PM
242	Encourage grantmaking organizations to support transparency and data efforts	Jul 15, 2013 2:27 PM

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	of grantees - proactively and through encouragement with additional funding.	
243	Easy to use templates for reporting various aspects of our work to the public.	Jul 15, 2013 2:27 PM
244	Create a ten-minute tool for rating one's foundation's transparency and metrics, with a dashboard of symbols that we can post on our site.	Jul 15, 2013 2:26 PM
245	No need for it.	Jul 15, 2013 2:26 PM
246	by highlighting best practices and practical means of implementation.	Jul 15, 2013 2:22 PM
247	A pamphlet on "Achieving Transparency: Getting from Here to There" might work with case studies	Jul 15, 2013 2:20 PM
248	Identify best practices and those practices that have the greatest return on investment.	Jul 15, 2013 2:19 PM
249	lay out pros/cons of adopting common/universal coding taxonomies (sector, purpose, geographic, population served, etc...) within and outside the philanthropic world. Demonstrate how automated cross-walking or mapping between taxonomies may be possible. Facilitate data sharing and interoperability.	Jul 15, 2013 2:16 PM
250	Shared information	Jul 15, 2013 2:11 PM
251	Drastically increase assistance to organizations that do not have charitable tax status. Provide resources to all organizations to help make the case for recognizing the need to support core operations so that groups can carry out their respective missions.	Jul 15, 2013 2:06 PM
252	Common language for what is transparency	Jul 15, 2013 2:06 PM
253	N/A.	Jul 15, 2013 2:04 PM
254	Guide foundations in best practices and examples of foundations efforts toward transparency.	Jul 15, 2013 1:59 PM
255	Guidance to address these (practical rather than theoretical)	Jul 15, 2013 1:52 PM
256	Examples of norms and standards used in other countries or institutions would be helpful, especially in regard to sponsored research.	Jul 15, 2013 1:51 PM
257	Figure out how to engage senior leadership in conversation about transparency.	Jul 15, 2013 1:51 PM
258	?	Jul 15, 2013 1:50 PM
259	- Providing information on how to increase/strengthen transparency. - Offering guidance on framing the rationale for declined grant proposals. - Help with articulating grantmaking areas of interests - How to share successes and failures	Jul 15, 2013 1:50 PM
260	Advocate for increased transparency in the use of what are essentially public funds.	Jul 15, 2013 1:45 PM

**Page 1, Q6. How can GrantCraft better help you address your organization's transparency needs?**

261	Develop research and educational material demonstrating the value and benefits of greater transparency.	Jul 15, 2013 1:43 PM
262	GuideStar is used for our transparency along with our own website.	Jul 15, 2013 1:42 PM
263	Not sure	Jul 15, 2013 1:38 PM
264	Designing an specific software or app	Jul 15, 2013 1:33 PM
265	Please tell us what others are doing out there. What are the best practices, and how are those translated into improved outcomes and benefits?	Jul 15, 2013 1:30 PM
266	Provide tools and tips for dissemination to nonprofit clients and board members.	Jul 15, 2013 1:30 PM
267	Devote time to producing publications specifically aimed at conservative governors (Trustees)	Jul 15, 2013 1:30 PM
268	Provide virtual tools and venues that foster and accelerate transparency. Suggest policies.	Jul 15, 2013 1:28 PM
269	Through publishing guides for funders on how to be more transparent	Jul 15, 2013 1:25 PM
270	Sharing ways other funders are being more transparent and the process to become more transparent.	Jul 15, 2013 1:24 PM
271	Share strategies that other foundations have found to be effective in improving transparency.	Jul 15, 2013 1:23 PM
272	It would useful to have a working definition of transparency -- because there are many ways to interpret	Jul 15, 2013 1:23 PM
273	By providing guidelines, instruments as well as tools.	Jul 15, 2013 1:22 PM
274	Provide a description of the processes organizations could implement (i.e., best practices) to be more transparent. Provide a description - white paper perhaps - on what transparency is, the different types/ levels of transparency, resources to implement policies/ practices in support or improving transparency and the benefits of doing such, with supporting evidence showing how "transparent organizations" have benefitted from being transparent	Jul 15, 2013 1:22 PM
275	Resources - training, staff support, board education	Jul 15, 2013 1:22 PM
276	A step-by-step breakdown of how to be transparent would be helpful. The specific roles that different departments can play in increasing transparency (grants management, communications, etc.) would be helpful. Case studies of foundations that made significant progress in this area would be helpful, particularly for those funders who are making grants in politically sensitive arenas.	Jul 15, 2013 1:15 PM
277	perhaps some practical steps, including low hanging fruit as well as higher level items	Jul 15, 2013 1:15 PM
278	you can help to our organization through E-mail: positivechange9@hotmail.com;	Jul 15, 2013 1:12 PM

**Page 1, Q6. How can GrantCraft better help you address your organization's transparency needs?**

279	N/a	Jul 15, 2013 1:11 PM
280	Continue to share best practices and help foundations reach out to all potential and eligible applicants.	Jul 15, 2013 1:11 PM
281	Mix of respondents: or organization is relatively transparent, I am responding to this questionnaire regarding transparency of potential funders. The most important issue for us is: are the funders funding groups who they know personally, or through their networks -- or does an application from an organization that they do not know get the same consideration as a group known to them.	Jul 15, 2013 1:11 PM
282	Training	Jul 15, 2013 1:11 PM
283	Not sure yet	Jul 15, 2013 1:04 PM
284	Providing a model	Jul 15, 2013 1:04 PM
285	not applicable	Jul 15, 2013 1:01 PM
286	1-Always connect transparency to accountability 2-Emphasize importance of providing detailed information. For example, if a donor says X amount for salaries, we can't know how much salaries are, and can't hold them accountable if they pay too much to international staff. Similarly, since they are supposed to untie aid, they have to report on consumables purchased in-country vs. at donor origin, otherwise we can't hold them accountable	Jul 15, 2013 12:59 PM
287	Develop useable aids/templates that can be easily adapted.	Jul 15, 2013 12:58 PM
288	Can't think of anything at this time.	Jul 15, 2013 12:51 PM
289	An article laying out the case for greater transparency would be useful, along with some examples of funding organizations who have increased their transparency.	Jul 15, 2013 12:49 PM
290	produce this survey and make available to board of directors	Jul 15, 2013 12:49 PM
291	By aggressively advocating for a shift in what's normative in philanthropic practice on transparency. Use the bully pulpit strategically and as most appropriate for GrantCraft, but also find common cause with other 'best practice' and watchdog groups to bang the drum as well as suggest practical ways that the many small and the too-many unprofessionally managed small philanthropies can begin to act responsibility on these matters.	Jul 15, 2013 12:48 PM
292	NA	Jul 15, 2013 12:48 PM
293	by providing practical "how to" information drawn from best practices inside and OUTSIDE the sector in a fast, concise and intuitive format.	Jul 15, 2013 12:46 PM
294	Unknown at this point	Jul 15, 2013 12:46 PM
295	Models and approaches successfully used by others plus information about landmines as evidenced by failed attempts around this work	Jul 15, 2013 12:42 PM

**Page 1, Q6. How can GrantCraft better help you address your organization's transparency needs?**

296	N/A	Jul 15, 2013 12:40 PM
297	Shared learnings/best practices from other organizations	Jul 15, 2013 12:39 PM
298	hello,as i have said above that i have no organization i am a individual grant seeker to save my father's life for kidney transplantation by financial help from GrantCraft .etc.	Jul 15, 2013 12:39 PM
299	concrete examples of who is doing it well	Jul 15, 2013 12:37 PM
300	It would be helpful to have a publication that addresses the sometimes competing interests of communications staff and program staff. Communications staff are often former reporters, who view their job somewhat like investigative journalism when that's not really their role. Program staff sometimes hoard their information, which can be challenging for communications staff.	Jul 15, 2013 12:34 PM
301	Talk more about it and the specific practices that foundations engage in to achieve greater transparency	Jul 15, 2013 12:34 PM
302	Slmply hearing what others have to say about such things is important. Gaining the perspective of, and learning from, others is always a key goal for us.	Jul 15, 2013 12:34 PM
303	provide case studies on how other organizations have done it.	Jul 15, 2013 12:32 PM
304	GrantCraft is already doing quite well on this front in my opnion. A random list: Make the strongest case for why transparency matters to to entire not-for-profit sector. Provide a big picture survey of the current trends with a few case studies. List of best practices and provide practical examples of how organizations of varying sizes and complexity can achieve these ideals.	Jul 15, 2013 12:29 PM
305	Help smaller organizations draft better proposals that are directed at funders who will show an interest in the proposals. This is important for understaffedorganizations to help release members to pursue other issues in the organization.	Jul 15, 2013 12:26 PM
306	Assist foundations in being more open with and transparent to grant seekers.	Jul 15, 2013 12:26 PM
307	I am not sure we have any transparency needs. We do our best to explain our grant strategies on our web site, reply to calls, and list all our grants on our web site.	Jul 15, 2013 12:24 PM
308	Make the case for greater transparency	Jul 15, 2013 12:23 PM
309	Sharing examples of both success and failure in transparency. Case studies. Produce a transparency guide.	Jul 15, 2013 12:23 PM
310	Providing webinars or newsletters addressing various topics (such as the potential case studies below).	Jul 15, 2013 12:22 PM
311	Unknown	Jul 15, 2013 12:22 PM
312	case studies - particulalry of successful "communites of practice" always useful	Jul 15, 2013 12:19 PM



**Page 1, Q6. How can GrantCraft better help you address your organization's transparency needs?**

313	Providing reserach/rational to support a move to higher transprecy so that we can help calm fears/disspell myths.	Jul 15, 2013 12:18 PM
314	Help to set transparency best practices	Jul 15, 2013 12:15 PM
315	It can't.	Jul 15, 2013 12:14 PM
316	Staff training	Jul 15, 2013 12:14 PM
317	Provide examples of processes and procedures which contribute to greater, ongoing transparency. p.s. what exactly do you mean by transparency? What are examples? We think we are an excellent example of transparency, yet you may not agree, depending on what you are defining as transparency.	Jul 15, 2013 12:13 PM
318	examples	Jul 15, 2013 12:12 PM
319	unceratin	Jul 15, 2013 12:12 PM
320	Provide more information and support	Jul 15, 2013 12:10 PM
321	Examples of grantmakers that are becoming more transparent Conversations about overcoming challenges	Jul 15, 2013 12:10 PM
322	Issue a brief on the pros of transparency, hold a webinar.	Jul 15, 2013 12:10 PM
323	maybe if you have a format for what captures transparency info that could then hang on the web site of different foundations that could be helpful for small foundations that do community organizing as well as grant giving.	Jul 15, 2013 12:09 PM
324	Explain transparency before asking us to complete survey.	Jul 15, 2013 12:09 PM
325	clarity around practical steps for being trasparent.	Jul 15, 2013 12:07 PM
326	We do not have 'transparency needs'.	Jul 15, 2013 12:06 PM
327	publish an organizational transparency checklist (self assessment); publish practical steps towards transparency (best practices) for grant makers and grant seekers Ask/advise grant makers to include sufficient resources in budgets to build capacity for transparency and to ensure implementation of best practices (adequate overhead % and/or direct funds for internal and exxternal evaluations, audits etc)	Jul 15, 2013 12:05 PM
328	Some steps identifying good transparency practices and their benefits.	Jul 15, 2013 12:05 PM
329	Ask the difficult questions about transparency and communications strategies, particularly in larger organizations	Jul 15, 2013 12:05 PM
330	Not sure at this time	Jul 15, 2013 12:04 PM
331	Provide specific examples and practical steps to be more transparent.	Jul 15, 2013 12:04 PM
332	Publish practical steps for increasing transparency in grantmaking Provide templates	Jul 15, 2013 12:00 PM

**Page 1, Q6. How can GrantCraft better help you address your organization's transparency needs?**

333	Case studies -- but focused on situations where grantmakers WERE NOT transparent and paid a price for it.	Jul 15, 2013 12:00 PM
334	Making the case to the board. What is at stake?	Jul 15, 2013 11:59 AM
335	Not sure	Jul 15, 2013 11:58 AM
336	Step by step approach to what we can do at a small foundation that's reasonable.	Jul 15, 2013 11:37 AM

**Page 1, Q7. On a scale of 1-5, please tell us your interest in the following potential case studies on transparency: (1 = not interested and 5 = extremely interested)**

1	improving dialogue between foundations	Aug 6, 2013 5:46 AM
2	transparency around representation, diversity and equity	Jul 23, 2013 6:21 PM
3	how we lead by example with collaboration, results-based funding, collective impact	Jul 23, 2013 1:52 PM
4	Good examples of grantee-foundation interaction in solving specific problems that the field faces (e.g. decline in resources for the field)-- with those case studies available to grantee community as well as funding community. Helping grantees to understand the internal dynamics of foundations, and how those vary among foundations (e.g. differences in role and relevance of Board of directors; incentive structure within different foundations, and how that affects program officer's range of operation)	Jul 23, 2013 10:17 AM
5	I often find conflicts between what is listed for a grantmaker's interest or focus and what they really will fund. Need more clarifications or updates would be helpful.	Jul 23, 2013 7:35 AM
6	cases of change in attitudes of private donors, large and small, to transparency, especially in BRICS countries, if this is appropriate to the survey. how can more demand be on the donors be generated and where and how to address the government to facilitate the process?	Jul 23, 2013 2:13 AM
7	Really interested in promoting the understanding that many chronic alcohol and illicit/prescribed drug users are human and indeed face many barriers beyond the chemical/pharmaceutical, biological and psychological	Jul 22, 2013 6:10 PM
8	5+: Improving dialogue and learning between funders. 5+: Improving dialogue and learning within fields/networks (eg beyond simply funders to grant seekers).	Jul 22, 2013 3:10 PM
9	Strategies for designing a grant portfolio oriented for long-term benefits in the funding area/field. What is the foundation's funding strategy? Annual, five or ten year strategic plans?	Jul 22, 2013 1:45 PM
10	Sharing successes and lessons learned for new foundation and grant-seeking start-ups.	Jul 22, 2013 11:48 AM
11	Involving multi-stakeholder decision-making in grant approval process (i.e. non-traditional "board-based" grant making model in operation through our global programme in 128 countries)	Jul 22, 2013 11:36 AM
12	Building capacity of objective review panels	Jul 22, 2013 10:59 AM
13	Very interested in reports that hold the same light on grantmakers as the one they put on grantseekers. What is their overhead/indirect? How much goes to nonprofits? How much to consulting? How are those choices made?	Jul 22, 2013 10:51 AM
14	Pay more attention to the categories of race & class. What cultures and income level receive what funding levels.	Jul 22, 2013 10:25 AM
15	Transparency re how assets are invested looking to the degree that they serve the same public benefit purpose, to the degree possible, that grants serve for tax	Jul 22, 2013 10:18 AM

**Page 1, Q7. On a scale of 1-5, please tell us your interest in the following potential case studies on transparency: (1 = not interested and 5 = extremely interested)**

	considerations	
16	A piece of this also falls on grantees when they fail to establish relationships and keep funders informed. the funding environment is changing with reductions in government support and the old saying is "as the pie gets smaller, the table manners get messier" .	Jul 22, 2013 10:08 AM
17	Sharing of dockets and grant review processes.	Jul 22, 2013 10:02 AM
18	how open data can be interpreted in a non cumbersome way, applicable for users	Jul 22, 2013 10:01 AM
19	Deepening impact via collaboration between funders (where 1 + 1 = 3)	Jul 22, 2013 9:57 AM
20	(subset of improving dialogue and learning between funders and grant seekers) honesty and transparency around historical processes and their logic vis-à-vis potential processes and theirs, e.g. shared mission - rather than institutional discussions.	Jul 19, 2013 8:28 AM
21	Educational outreach to small funders about evaluative tools and processes; market assessment for the entities that provide evaluation tools; presentation skills and pre-appeal checklists to seekers. Funders need better-tailored tools to find the relevant information for assessing and comparing seekers. Seekers need more stream-lined platforms for self-assessment and presentation to funders.	Jul 18, 2013 12:21 PM
22	Immediate feedback, when not awarded, re: things that can be done to increase fundability	Jul 18, 2013 9:05 AM
23	To establish my life situaton	Jul 18, 2013 5:08 AM
24	Exchange visits between partners	Jul 17, 2013 7:40 AM
25	Participation of young people in grant decision making	Jul 17, 2013 5:47 AM
26	perhaps this relates to #3, but i am mystified by the many foundations that "do not accept unsolicited proposals." they must be missing trees in however they get a view of the forest.	Jul 16, 2013 4:13 PM
27	We are FFOG members and great survey and other support thru that source	Jul 16, 2013 3:51 PM
28	-	Jul 16, 2013 11:22 AM
29	Given how influential foundations can be due to their resources, it would be helpful if such a series could focus on where this power manifests - in decision making and the application of funds. In other words, being transparent about the selection process for grantees, how funding is applied, how investments for the foundation's grantmaking are used, etc. I would put 'Investment policy' high on the list, along with 'grantmaking strategy and selection process'.	Jul 16, 2013 11:01 AM
30	Transparency leading to collaboration among funders	Jul 16, 2013 8:37 AM
31	comment: we're a 1 1/2 staff operation, so internal communication is not the	Jul 16, 2013 5:42 AM

**Page 1, Q7. On a scale of 1-5, please tell us your interest in the following potential case studies on transparency: (1 = not interested and 5 = extremely interested)**

issues.

32	Improving back stopping activities in relation with funds management	Jul 16, 2013 3:34 AM
33	In Australia there is no legal requirement for foundations to report, at all, so there is no transparency even about a foundation's existence or what they do or who they fund, let alone how much money they have under investment or give away in grants.	Jul 15, 2013 6:21 PM
34	Improving dialogue and learning between funders and those who are meant to realize the ultimate social value intended from foundation investments	Jul 15, 2013 5:14 PM
35	Open a dialogue with funders that includes alternative systems of grantmaking. I.e. having grantees make or evaluate funding decisions. In other words, change the power dynamics in ways that create greater equity between grantors and the grantees.	Jul 15, 2013 4:02 PM
36	The decision-making process of funders with boards that didn't automatically buy in to need for transparency or ROI of spending resources on it.	Jul 15, 2013 2:28 PM
37	The Ford Foundation, that originally funded you, is an excellent example of a secretive organization that operates according to politics and personalities (each program officer seeks to have his or her own personal empire), not transparency and a rational, open policy of grant making.	Jul 15, 2013 1:45 PM
38	Can you directly measure or quantify the value of transparency steps such as these in terms of meeting concrete goals? What are best practices? Research, reporting.	Jul 15, 2013 1:43 PM
39	Include government funders	Jul 15, 2013 1:28 PM
40	Need some more specificity in a couple of your items above - e.g., sharing what financial information with who?	Jul 15, 2013 1:23 PM
41	We need case studies about how transparency has led to greater accountability and what the benefits are of that.	Jul 15, 2013 12:59 PM
42	Improved understanding of where a foundation's transparency gaps are	Jul 15, 2013 12:57 PM
43	Please analyse differences between very small staffed foundations and moderate and larger staff numbers.	Jul 15, 2013 12:46 PM
44	I did not understand what you mean by "improving dialogue between funders and boards." Also, I am less interested in several of your examples because our foundation does not need them. I think we do a good job on those topics. But I think all of your ideas are good ones and would imagine many funders would benefit from all of them.	Jul 15, 2013 12:13 PM
45	Improving dialogue among funders with shared interests	Jul 15, 2013 12:10 PM
46	Improving dialogue and share experiences about the role of founders when they are not part of the team or board of a Foundation	Jul 15, 2013 12:07 PM

**Page 1, Q8. On a scale of 1-5, please tell us your interest in learning how to communicate more transparently through the following mediums:  
(1 = not interested and 5 = extremely interested)**

1	Case studies	Aug 6, 2013 5:46 AM
2	reports should be downloadable pdfs	Jul 23, 2013 7:46 AM
3	where does story telling fit? also, transparency at the staff level - what would be a non-executive elevator speech?	Jul 23, 2013 2:13 AM
4	via emails	Jul 22, 2013 8:33 PM
5	I love the idea of communicating more transparently through conferences (not exactly hotbeds of transparency in philanthropy). Not sure what this would look like though.	Jul 22, 2013 3:10 PM
6	Collaborative learning amongst local executives.	Jul 22, 2013 2:21 PM
7	Published white papers.	Jul 22, 2013 1:54 PM
8	written materials and how-to manuals	Jul 22, 2013 12:10 PM
9	Holding of World Cafes (Juanita Brown)	Jul 22, 2013 11:48 AM
10	Photo-stories are a good alternative to video (i.e. less time/labour intensive)	Jul 22, 2013 11:36 AM
11	Email newsletters	Jul 22, 2013 10:58 AM
12	Social media is the wrong channel for this; videos and webinars are too time consuming...	Jul 22, 2013 10:51 AM
13	Personalized email	Jul 22, 2013 10:12 AM
14	Email newsletters	Jul 22, 2013 10:00 AM
15	one on one or small group meet ins	Jul 22, 2013 9:53 AM
16	Conferences limit the audience	Jul 21, 2013 4:51 PM
17	These answers are more from the seeker perspective. As a donor, we're quite happy in our anonymity to seekers, though we would appreciate - as a decidedly secondary priority - greater donor-to-donor connections through conferences and community websites (based on geography, size, philosophy, or area of interest).	Jul 18, 2013 12:21 PM
18	Only i am interested in farming	Jul 18, 2013 5:08 AM
19	direct interactions with grantees (i.e. site visits, phone calls, meetings)	Jul 17, 2013 1:56 PM
20	Face to face working groups.	Jul 17, 2013 12:48 PM
21	Newsletters	Jul 17, 2013 9:53 AM
22	Phone calls	Jul 17, 2013 7:40 AM
23	Community discussions on both local and global levels through in person forums	Jul 16, 2013 4:20 PM

**Page 1, Q8. On a scale of 1-5, please tell us your interest in learning how to communicate more transparently through the following mediums:  
(1 = not interested and 5 = extremely interested)**

	and chats via Skype or google hangouts.	
24	CD-ROM	Jul 16, 2013 9:13 AM
25	convening grantees.	Jul 16, 2013 8:22 AM
26	Provision of core information on transparency in databanks for philanthropy	Jul 16, 2013 2:28 AM
27	An online directory with information on grant-makers and their philanthropic giving.	Jul 15, 2013 8:08 PM
28	Not applicable to me as an independent consultant	Jul 15, 2013 5:14 PM
29	Training	Jul 15, 2013 3:59 PM
30	Websites are very difficult to maintain in an institution like ours and the information rapidly becomes outdated. We still think annual reports with explicit information are important, to compare progress and challenges, and these can be made available on the Web and in other fora. Also sharing evaluations and topical reports, that are transparent in nature.	Jul 15, 2013 1:51 PM
31	You won't be doing it seriously unless you do exposes of bad practices, which no one seems to have the courage to do.	Jul 15, 2013 1:45 PM
32	Research reports	Jul 15, 2013 1:43 PM
33	Regional partnerships	Jul 15, 2013 1:28 PM
34	Statistics on percent of proposals they fund, broken down by several characteristics: 1. level of previous funding (from funding newbies to organizations with full funding portfolios) 2. Reasons for rejection (1. did not fit/follow funding RFP (probably a lot of these), 2. fit RFP but not interested, 3. Interested but not sufficient program, 4. Sufficient program but not enough funds, 5. Funded)	Jul 15, 2013 1:11 PM
35	This is quite a tech heavy list. What about in-person and networking?	Jul 15, 2013 12:59 PM
36	Grantee oriented information	Jul 15, 2013 12:57 PM
37	Direct communications with the funder.	Jul 15, 2013 12:56 PM
38	Targeted work on issues, led by foundations, and especially issues that cross funder "interest areas" through working groups; community forums; formal partnerships with researchers, and so on. In other words, transparency isn't helpful if it just illuminates the current state of what could be thought of as a non-strategic use of resources.	Jul 15, 2013 12:48 PM
39	Data visualization	Jul 15, 2013 12:46 PM
40	by email because through email every person can contact and know the things in proper way and able to get the information of the desired field as soon as possible.	Jul 15, 2013 12:39 PM

**Page 1, Q8. On a scale of 1-5, please tell us your interest in learning how to communicate more transparently through the following mediums:  
(1 = not interested and 5 = extremely interested)**

41	Provide fully confidential means for grantseeking nonprofits to comment on the practices of grantmaking groups (formerly more open) without fear of being penalized or jeopardizing their chances of future funding.	Jul 15, 2013 12:29 PM
42	Grant maker roundtables where grantseekers can get face time with program officers and decisionmakers.	Jul 15, 2013 12:26 PM
43	monthly newsletters.	Jul 15, 2013 12:22 PM
44	Selecting the appropriate mediums for different messages	Jul 15, 2013 12:10 PM
45	NA	Jul 15, 2013 12:03 PM



**Page 1, Q10. Do you know a funder engaged in interesting transparency work or internal conversations? Please share with us in the box below so we can be in touch.**

1	I donot know any one	Aug 1, 2013 12:53 PM
2	The folks working on Glass Pockets	Jul 31, 2013 10:51 AM
3	Us, ISIF Asia! www.isif.asia [REDACTED]	Jul 29, 2013 8:34 PM
4	yes, funder & Organisation always engaged in the Transparency because its co-funding, challenging work, it is disadvantaged sector, ect its lead more transparency working with the community.	Jul 26, 2013 10:35 AM
5	No	Jul 26, 2013 5:10 AM
6	All our colleagues involved in funder collaborations. Eg current collaboration: Child Sexual Exploitation Funders Alliance- of 14 UK grant making foundations is sharing strategy, assessments, information, learning within alliance, service providers and other stakeholders.	Jul 26, 2013 4:11 AM
7	NA	Jul 25, 2013 12:56 PM
8	Rockefeller Brothers Fund	Jul 24, 2013 6:00 PM
9	no	Jul 24, 2013 3:35 PM
10	email	Jul 24, 2013 7:45 AM
11	not really, we always get the feeling that we aren't getting all of the information from any of our funders	Jul 23, 2013 6:21 PM
12	No	Jul 23, 2013 11:30 AM
13	Yes. DfID, ESRC and NERC engage internal and external stakeholders in the process of funding ecosystem services for poverty alleviation (ESPA) projects. They go as far as inviting lead proponents of fundable research projects to provide further clarifications on the components of the project intended for implementation under the ESPA auspices	Jul 23, 2013 10:13 AM
14	no	Jul 23, 2013 6:45 AM
15	no	Jul 23, 2013 6:43 AM
16	Not known without permission to include them in this questionnaire.	Jul 23, 2013 6:08 AM
17	Cariplo / KBF....	Jul 23, 2013 5:13 AM
18	Weare currenty working on a manual on all the grantmaking processes of the foundation.	Jul 23, 2013 4:14 AM
19	DANIDA, USAID, Open Society, Dutch Embaasy-Kenya	Jul 23, 2013 3:38 AM
20	No	Jul 23, 2013 12:55 AM
21	Durfee Foundation	Jul 22, 2013 10:11 PM

**Page 1, Q10. Do you know a funder engaged in interesting transparency work or internal conversations? Please share with us in the box below so we can be in touch.**

22	I ONLY HAVE experience with the Government of the Philippines.	Jul 22, 2013 8:33 PM
23	No	Jul 22, 2013 6:10 PM
24	No	Jul 22, 2013 5:54 PM
25	Fundación Lealtad - España	Jul 22, 2013 5:19 PM
26	not sure i have seen it as an explicit goal round transparency as much as i have seen real efforts to develop grant craft skills in staff in philanthropies and in fund seeker organisations.	Jul 22, 2013 5:02 PM
27	Packard Foundation -- glass filing cabinet	Jul 22, 2013 4:56 PM
28	IDRC has an interesting set of initiatives to bring more transparency into their practices. Project and institutional information is publicly available, and there are internal practices that help program and administration work more transparently.	Jul 22, 2013 3:34 PM
29	No...I'm sorry.	Jul 22, 2013 2:49 PM
30	n/a	Jul 22, 2013 2:33 PM
31	ASF	Jul 22, 2013 2:21 PM
32	Check out the website for the Christiansen Fund in California.	Jul 22, 2013 1:45 PM
33	Philadelphia Foundation	Jul 22, 2013 1:44 PM
34	Our donors are going through a divorce which we don't want to be very public. How we do (or more accurately don't) include this transparently has been one of many examples of the challenges we find for ourselves. While transparency is somewhat of a goal for us, I personally have found it really difficult to be truthful when verbalizing strategy, goals, etc. so often gets broken. ~ [REDACTED] [REDACTED]	Jul 22, 2013 1:29 PM
35	I not know	Jul 22, 2013 1:25 PM
36	Ford Foundation requires grantees to disclose composition of trustee board. A good practice for encouraging diversity.	Jul 22, 2013 12:52 PM
37	At United Way of King County we have been planning over the past year and are just beginning to implement changes in our results framework, funding model and internal and external support for organizational learning.	Jul 22, 2013 12:25 PM
38	Gates Foundation; United Way of King County	Jul 22, 2013 12:10 PM
39	California Community Foundation Weingart Foundation	Jul 22, 2013 11:46 AM
40	Bill and Melisa Gates foundation - actionable results	Jul 22, 2013 11:40 AM
41	GEF Small Grants Programme (the programme I work for) has funded 16,000+ small grants in 128 countries, all information is available at: <a href="http://sgp.undp.org/index.php?option=com_sgpprojects&amp;view=projects&amp;Itemid=">http://sgp.undp.org/index.php?option=com_sgpprojects&amp;view=projects&amp;Itemid=</a>	Jul 22, 2013 11:36 AM

**Page 1, Q10. Do you know a funder engaged in interesting transparency work or internal conversations? Please share with us in the box below so we can be in touch.**

154

42 Glass Pockets/Reporting Commitment Jul 22, 2013 11:27 AM  
<http://glasspockets.org/work/reportingcommitment/>

43 Irvine Foundation Jul 22, 2013 10:59 AM

44 I've many of them make claims in that regard, but the proof is in the reporting. Jul 22, 2013 10:51 AM

45 Jim Joseph Foundation is trying to share their research and learnings about the field. But really almost no one shares what's really important, which is how funders make decisions. I'm not sure our foundation could truly be transparent about that either - we can talk about our process, but we can't really reveal what our members/decision-makers are thinking. That's what would be most useful to grant applicants, though. Jul 22, 2013 10:13 AM

46 Qatar Foundation Jul 22, 2013 10:12 AM

47 Michigan Council for Arts and Cultural Affairs Jul 22, 2013 10:10 AM

48 Packard Foundation, especially the office in Pueblo CO Jul 22, 2013 10:08 AM

49 Eddy Morales and Tory Miyagi at the Latino Engagement Fund; Alexandra Acker-Lyons at the Youth Engagement Fund. emorales@democracyalliance.org; tmiyagi@democracyalliance.org; aacker-lyons@democracyalliance.org Jul 22, 2013 10:02 AM

50 n/a Jul 22, 2013 10:02 AM

51 DFID, USAID. SIDA, DGIS Jul 22, 2013 10:01 AM

52 nothing to declare Jul 22, 2013 9:57 AM

53 Yes, the Walter & Elise Haas Fund's Director of Grants Administration has spoken with me about hGrant, a system they are considering adopting. To my knowledge, hGrant is a type of coding that can be added to a Wordpress site that enables greater 'searchability' for grants across the board. In effect, it would allow prospective grantees to better locate grants that fit their projects through the enhanced search features. Haas is working with the web developer, Mission Minded. I don't know all the details but it sounds exciting. Jul 19, 2013 11:21 AM

54 For example, The Nationwide Foundation (UK) commissions evaluation and shares negative as well as positive results. Jul 19, 2013 5:23 AM

55 Lloyds TSB Foundation, Nationwide Foundation, Baring Foundation Jul 19, 2013 3:22 AM

56 Goals Our goal is to create the largest network of advocates for sustainable development practices. As you join the SIA-Africa network you will become part of a global network of advisors that will: \*Think \*Discuss \*Engage \*Transform These goals will facilitate infrastructural development and designs in order to create sustainable cities. Based on Ubuntu diplomacy (where all sectors belong as partners and where we all succeed together, not incrementally but exponentially), we believe that it takes a holistic approach to make great cities; we believe it takes you to make it happen. Jul 19, 2013 3:16 AM

**Page 1, Q10. Do you know a funder engaged in interesting transparency work or internal conversations? Please share with us in the box below so we can be in touch.**

57	Joseph Rowntree Charitable Trust	Jul 18, 2013 12:43 PM
58	No at all	Jul 18, 2013 3:04 AM
59	I am confused to explain about this.	Jul 17, 2013 9:08 PM
60	No	Jul 17, 2013 3:57 PM
61	Irvine Fdn	Jul 17, 2013 1:33 PM
62	In our case, people working to push those conversations forward internally have left their positions, and many the field.	Jul 17, 2013 12:48 PM
63	No	Jul 17, 2013 9:53 AM
64	No.	Jul 17, 2013 7:32 AM
65	A feeble attempt by KfW (German Development Bank)	Jul 17, 2013 5:33 AM
66	<a href="http://www.wandelstiften.de">www.wandelstiften.de</a> <a href="http://www.transparency.de/Zehn-Informationen.1613.0.html">http://www.transparency.de/Zehn-Informationen.1613.0.html</a>	Jul 17, 2013 4:24 AM
67	Dreilinden gGmbH	Jul 17, 2013 2:09 AM
68	No	Jul 16, 2013 9:53 PM
69	Silicon Valley Community Foundation	Jul 16, 2013 5:35 PM
70	No. I would like to see greater transparency in government agencies on all levels, consortiums in all arts fields, corporations and foundations.	Jul 16, 2013 4:20 PM
71	No, I do not	Jul 16, 2013 11:39 AM
72	The Oak Foundation is generally quite open to sharing reviews and lessons learnt.	Jul 16, 2013 11:22 AM
73	Fund for Global Human Rights Open Society in West Africa (OSIWA) Open Society in southern Africa (OSISA) Trust Africa	Jul 16, 2013 11:01 AM
74	I'm really impressed with the communications staff at Northwest Area Foundation. They created more transparency as a reaction to a crisis situation (they were sued by a potential grantee) and it developed into a really interesting way of creating larger transparency. What I like about their work now, is that it is not only reactionary (here is what we've learned), but proactive. They are convening groups together on topics they see as being important 3-5 years from now.	Jul 16, 2013 10:56 AM
75	We at the William J. & Dorothy K. O'Neill Foundation have listed transparency in our new set of values released with our new mission/vision and revamped grantmaking program.	Jul 16, 2013 10:31 AM
76	Yes - the Bush Foundation in St. Paul, MN	Jul 16, 2013 10:25 AM

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77	Funders committed to Glass Pockets effort	Jul 16, 2013 10:22 AM
78	Geraldine R. Dodge Foundation; Andy Warhol Foundation for the Visual Arts; Robert Rauschenberg Foundation	Jul 16, 2013 10:07 AM
79	the Batory Foundation in Poland	Jul 16, 2013 7:57 AM
80	Ford Foundation	Jul 16, 2013 7:26 AM
81	I now that European Fundraising Association is very interested in promotion of transparency.	Jul 16, 2013 4:55 AM
82	Bill and Melinda Gates Foundation, Department for International Development UK Govt, SIDA, Sweden.	Jul 16, 2013 3:45 AM
83	Nationwide Foundation shared an external evaluation of their last strategy.	Jul 16, 2013 3:38 AM
84	transparency international	Jul 16, 2013 3:38 AM
85	Community Foundation Ireland	Jul 16, 2013 3:24 AM
86	<a href="https://www.facebook.com/#!/lauritzenfonden?fref=ts">https://www.facebook.com/#!/lauritzenfonden?fref=ts</a>	Jul 16, 2013 3:01 AM
87	No	Jul 16, 2013 2:48 AM
88	no	Jul 16, 2013 2:46 AM
89	No. To the contrary, I see more and more secrecy/confidentiality in dealing with Grantees.	Jul 16, 2013 12:52 AM
90	None	Jul 15, 2013 11:26 PM
91	Welthungerhilfe	Jul 15, 2013 11:19 PM
92	No. In my knowledge there is none.	Jul 15, 2013 10:35 PM
93	sorry, no.	Jul 15, 2013 10:26 PM
94	Filantropia in Mexico is working with several funding / second level foundations.	Jul 15, 2013 10:22 PM
95	Several in Michigan are engaged - let me know	Jul 15, 2013 9:25 PM
96	Do not	Jul 15, 2013 8:59 PM
97	-	Jul 15, 2013 8:08 PM
98	No	Jul 15, 2013 8:07 PM
99	Foundation for Regional and Rural Renewal (FRRR) based in Victoria, Australia	Jul 15, 2013 7:49 PM
100	Ha - some of the least transparent are the ones most engaged in "interesting transparency work."	Jul 15, 2013 7:35 PM

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101	The Amity Foundation	Jul 15, 2013 7:23 PM
102	Weingart Foundtion = accessible program officers; clear answers to questions about funding opportunities; gathering grantees together for learning opportunities; white papers on their granting process, grant planning, etc.	Jul 15, 2013 7:13 PM
103	Nuestra Escuela: <a href="http://www.nuestraescuela.org">www.nuestraescuela.org</a>	Jul 15, 2013 6:49 PM
104	N.A.	Jul 15, 2013 6:43 PM
105	In Australia, the R. E. Ross Trust - <a href="http://www.rosstrust.org.au">http://www.rosstrust.org.au</a>	Jul 15, 2013 6:21 PM
106	I am starting a project about Transparency in Colombia with 9 of the mail Foundations of the country. I would like to be in touch with you. [REDACTED]	Jul 15, 2013 5:52 PM
107	Bill and Melinda Gates Foundation	Jul 15, 2013 5:46 PM
108	Robert Wood Johnson Foundation	Jul 15, 2013 5:25 PM
109	Creative Capital	Jul 15, 2013 5:13 PM
110	Irvine	Jul 15, 2013 4:56 PM
111	Hewlett, Heron, Irvine, Pew, Kresge, Meyer Memorial Trust	Jul 15, 2013 4:02 PM
112	Nope	Jul 15, 2013 3:58 PM
113	no	Jul 15, 2013 3:58 PM
114	Social Justice Fund NW	Jul 15, 2013 3:50 PM
115	No	Jul 15, 2013 3:35 PM
116	No	Jul 15, 2013 3:23 PM
117	The Vancouver Foundation may be doing work in this area.	Jul 15, 2013 3:13 PM
118	J. W. McConnell Family Foundation (Montreal) George Cedric Metcalf Foundation (Toronto)	Jul 15, 2013 2:54 PM
119	The O'Neill Foundation	Jul 15, 2013 2:26 PM
120	Allegany Franciscan Ministries Foundation	Jul 15, 2013 2:19 PM
121	Omydary Network, Open Society Foundations	Jul 15, 2013 2:16 PM
122	calgary Foundation	Jul 15, 2013 2:06 PM
123	Charities Aid Foundation (CAF)	Jul 15, 2013 1:52 PM
124	I have only seen efforts that flop! Even Open Society Foundation, which funds this kind of work via NGOs, is not open about who all it gives grants to, in what	Jul 15, 2013 1:51 PM

**Page 1, Q10. Do you know a funder engaged in interesting transparency work or internal conversations? Please share with us in the box below so we can be in touch.**

	amounts, and how that work is evaluated.	
125	Hyde Family Foundations, Memphis, TN	Jul 15, 2013 1:51 PM
126	no	Jul 15, 2013 1:50 PM
127	Not at this time.	Jul 15, 2013 1:45 PM
128	The Priddy Foundation in Wichita Falls, from whom Horizon Communities received several grants was the finest example of foundation/grant-seeker conversations I have ever encountered.	Jul 15, 2013 1:42 PM
129	Not really	Jul 15, 2013 1:38 PM
130	Houston Endowment	Jul 15, 2013 1:30 PM
131	na	Jul 15, 2013 1:30 PM
132	Bay Area Health Funders	Jul 15, 2013 1:28 PM
133	No	Jul 15, 2013 1:25 PM
134	We are trying here - but working definition would give us more so that we could refer.	Jul 15, 2013 1:23 PM
135	Conservation	Jul 15, 2013 1:22 PM
136	Kern Community Foundation (kernfoundation.org)	Jul 15, 2013 1:22 PM
137	WAGGGS	Jul 15, 2013 1:12 PM
138	Tax Justice Network	Jul 15, 2013 1:01 PM
139	Doctors without Borders did a phenomenal study overseen by Caroline Abu Sada.	Jul 15, 2013 12:59 PM
140	Irvine Foundation	Jul 15, 2013 12:57 PM
141	I wish I knew--I've heard about Packard...perhaps Skillman but I may be imagining that one.	Jul 15, 2013 12:51 PM
142	Mary Reynolds Babcock Foundation in Winston Salem NC	Jul 15, 2013 12:49 PM
143	Gates Foundation (Darin McKeever)	Jul 15, 2013 12:46 PM
144	n/a	Jul 15, 2013 12:40 PM
145	no.	Jul 15, 2013 12:39 PM
146	Nthan Cummings foundation	Jul 15, 2013 12:37 PM
147	We're not doing "interesting" transparency work, but I would say we are generally regarded as being extremely transparent.	Jul 15, 2013 12:34 PM

**Page 1, Q10. Do you know a funder engaged in interesting transparency work or internal conversations? Please share with us in the box below so we can be in touch.**

148	The REACH Healthcare Foundation in the Kansas City area is working with five other foundations in the Kansas-Missouri area to discuss shared language and approach to evaluating advocacy organizations and the results of their programs/efforts. It's a collaborative project but requires transparency around goals, grant making decision Contact [REDACTED]	Jul 15, 2013 12:26 PM
149	None.	Jul 15, 2013 12:26 PM
150	not really	Jul 15, 2013 12:26 PM
151	REACH Healthcare Foundation	Jul 15, 2013 12:24 PM
152	Denis Hayes, President, Bullitt Foundation, Seattle, WA	Jul 15, 2013 12:23 PM
153	no	Jul 15, 2013 12:21 PM
154	Bush Foundation seems to be moving in this direction, so it would be good to hear from them.	Jul 15, 2013 12:20 PM
155	Hewlett, RWJF	Jul 15, 2013 12:15 PM
156	n/a	Jul 15, 2013 12:14 PM
157	All Florida Children's Services Councils (n=8), as local independent special taxing districts (i.e., a form of local government), have a high demand for public transparency around finances, funded programs and results/benefits of the work. We share practices with one another, especially as we move into an era where public reauthorization will be required. See <a href="http://flchildrenscouncil.org/">http://flchildrenscouncil.org/</a> for more info.	Jul 15, 2013 12:13 PM
158	William Casper Graustein Memorial Fund in Hamden, CT	Jul 15, 2013 12:13 PM
159	I think we do a good job and have interesting internal conversations: Lloyd A. Fry Foundation 120 S. LaSalle Street, Suite 1950 Chicago, IL 60603 Unmi Song, President [REDACTED]	Jul 15, 2013 12:13 PM
160	Greater Cincinnati Foundation	Jul 15, 2013 12:10 PM
161	We are at the very start of the process, but I am happy to chat.	Jul 15, 2013 12:10 PM
162	our board talks about its work every year to renew its commitments to other charitable giving beyond grants to the region we serve,	Jul 15, 2013 12:09 PM
163	Piper Trust	Jul 15, 2013 12:07 PM
164	No	Jul 15, 2013 12:06 PM
165	The Denver Foundation	Jul 15, 2013 12:06 PM
166	no	Jul 15, 2013 12:05 PM
167	Pohlad Family Foundation, Bremer Foundation	Jul 15, 2013 12:04 PM



**Page 1, Q10. Do you know a funder engaged in interesting transparency work or internal conversations? Please share with us in the box below so we can be in touch.**

168	I can put out a call to our members if you seek help in identifying case studies. You can contact me at [REDACTED] Minnesota Council on Foundations.)	Jul 15, 2013 12:04 PM
169	Bread & Roses, in Philadelphia	Jul 15, 2013 12:03 PM
170	Lincoln Land Institute	Jul 15, 2013 12:03 PM
171	none	Jul 15, 2013 11:37 AM

**Page 1, Q11. How would you like to learn more about transparency from GrantCraft? (Please check all that apply.)**

1	As many options as possible as welcomed.	Jul 22, 2013 3:34 PM
2	Online forum	Jul 22, 2013 11:48 AM
3	National Conference on Transparency	Jul 22, 2013 11:23 AM
4	Curious about a map format.	Jul 22, 2013 10:20 AM
5	Email newsletters	Jul 22, 2013 10:00 AM
6	Share the results of this survey	Jul 22, 2013 9:50 AM
7	Until useful conclusions are drawn and can be communicated, prefer methods that are on my own time, rather than having to be scheduled in.	Jul 18, 2013 12:21 PM
8	Cross sector collaboration with transparency oriented non profit organizations.	Jul 16, 2013 4:20 PM
9	we're pretty transparent so not really interested	Jul 16, 2013 8:55 AM
10	Share best Practices.	Jul 15, 2013 5:52 PM
11	Videos are expensive and very slow as a teaching method. People read much faster and are often bored with video/podcast/webinar presentations.	Jul 15, 2013 1:42 PM
12	through email	Jul 15, 2013 12:39 PM
13	newsletters	Jul 15, 2013 12:22 PM
14	Copies of specific policies or processes, not generalisations.	Jul 15, 2013 12:14 PM
15	Email blasts	Jul 15, 2013 12:08 PM
16	I don't really want to learn about transparency	Jul 15, 2013 12:06 PM
17	conference	Jul 15, 2013 12:03 PM